

GENOCIDE IN ETHIOPIA • APOCALYPSE COW

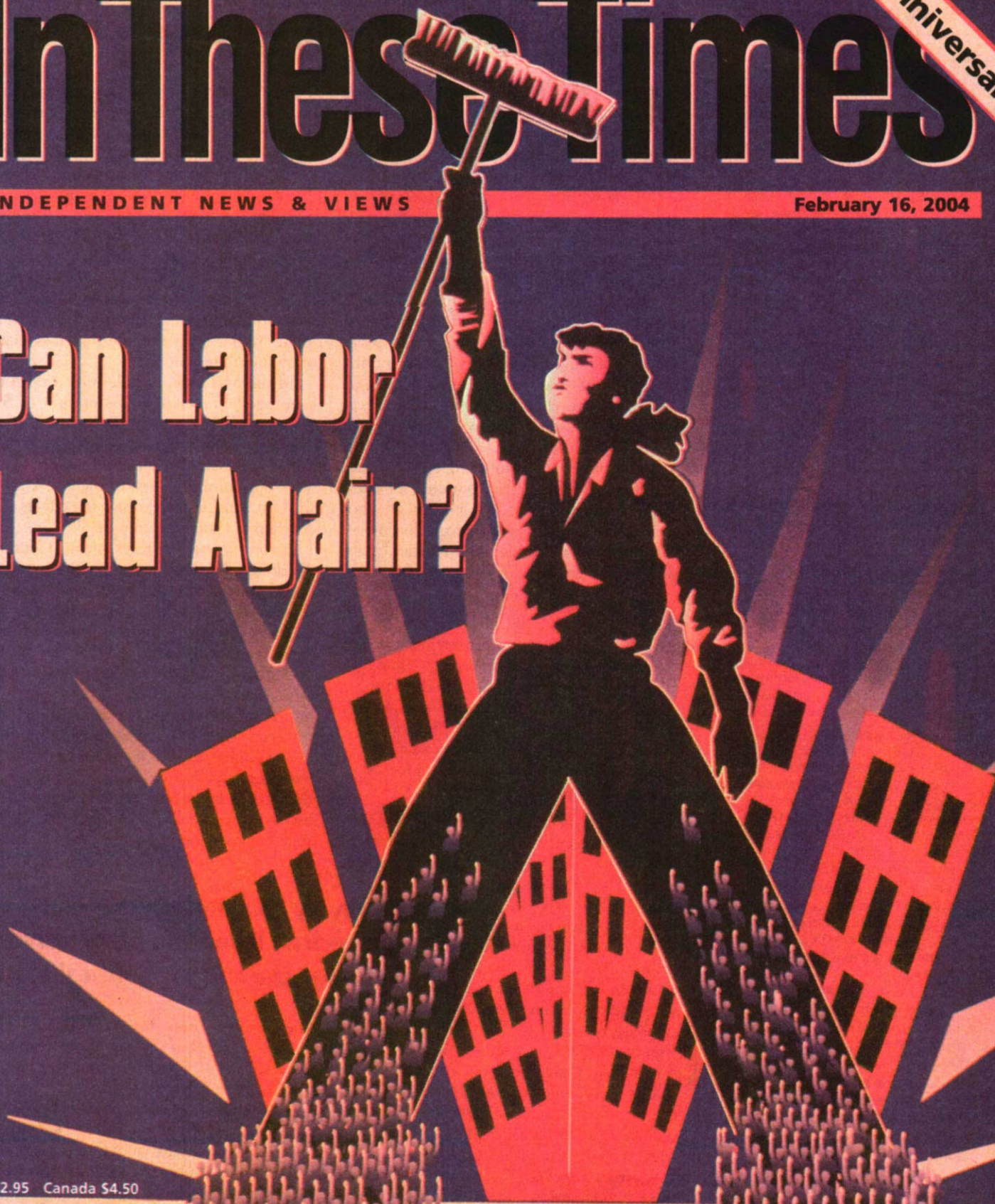
27th Anniversary

In These Times

INDEPENDENT NEWS & VIEWS

February 16, 2004

Can Labor Lead Again?



\$2.95 Canada \$4.50



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Union Makes Us Strong

With this issue "Can Labor Lead Again?" *In These Times* celebrates its 27th anniversary by examining America's unions and the role they play in leading a progressive movement.

With more than a century of success at bettering the lot of working people, labor provides progressives with a vital lesson. At its heart, the union movement is an exercise in democracy—people joining together to exercise their collective will to improve the lives of themselves, their families and their fellow citizens. Similarly, only by coming together as an organized and strategically focused political force will American labor and progressives be able to change the current political system that puts corporate interests above that of the public good.

In the first editorial focusing on labor and written just weeks after its founding, *In These Times* underscored the importance of labor unions to developing a united progressive movement. In "Labor and Electoral Politics," published on November 29, 1976, we observed:

For the left as a whole, the trade union movement is centrally important. Unions are the largest and most consistently active organizations of working people. ... The labor movement has provided and continues to provide the richest experience of working people cooperating across lines of race, ethnic origin, sex and age in a common organizational framework and toward common goals.

In the first issue of *In These Times*, David Moberg critiqued the United Auto Workers' 1976 contract with Detroit automakers. He followed up in our second issue with the first story in a series on American unions, in which he wrote: "Unions or, more accurately, unionism does give workers a sense of 'we' that is one of the main balances to the American cultural emphasis on 'me.' ... The impact of unions in America today is not only to win wages and benefits but, perhaps even more important, to give workers a small measure of security, a feeling of power, a sense of self worth, defense against arbitrary management authority and a belief in solidarity with other workers."

With this special issue on labor we continue that tradition of giving the labor movement the coverage it's due.

Moberg writes today that labor is unified by

a "new sense of urgency about organizing," but "will have to confront serious restructuring, expand its organizational options, and reconcile internal democracy with the need for industrial democracy if it hopes to create its own new tidal wave of expansion."

Andy Stern, president of the 1.6 million-member Service Employees International Union, writes that "revitalized unions are crucial to a revitalized progressive movement" and that for labor to revitalize it must learn to function as a "united workers' movement" rather than a "loose trade association of 65 disparate unions."

Gerald McEntee, president of the 1.4 million-member American Federation of State County and Municipal Employees, writes: "To really improve the lives of working men and women, and build lasting power, we must grow our unions by organizing. ... [A]nd it is the best way for us to bolster the efforts of the entire progressive community."

Dorian Warren, of the Chicago Center for Working Class Studies, writes that while the current discussion focuses on how unions can grow and mobilize, the labor movement must learn to recognize that the multiple ethnic, racial, gender and sexual "identities of workers—and the varied and overlapping injustices they face as a result—bring valuable and often underused resources to a union."

Adam Werbach, former president of the Sierra Club, writes that the Bush administration is compelled to find wedge issues that divide the labor and environmental movements because if "these two groups joined together to support an agenda for working families that included ecological protection,

Only by coming together can American labor and progressives change the current political system.

the president could find himself out of a job."

These stories are followed with snapshots of current labor struggles that illustrate the challenges labor faces today.

This issue of *In These Times* also celebrates another kind of union, the community of readers who donate above and beyond the cost of their subscription and thus publish this magazine. On page 38 we thank you for helping us through our 27th year.

—Joel Bleifuss

In These Times

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What's in a Name?

Mark Lewellen-Biddle's "Voting Machines Gone Wild" (January 5) contains several inaccuracies. The article states that: "Accenture was known as Andersen Consulting, a part of Arthur Andersen." This is incorrect.

In 1990, the United States Securities and Exchange Commission recognized that Accenture was a legal entity distinct from Arthur Andersen. In the early 1990s, Arthur Andersen formed its own consulting practice, which was distinct and separate from Accenture's business.

The story also states that: "In the late '90s, [Accenture] was hired to overhaul Ontario's welfare service for \$50 million-\$70 million. By 2002, the project was capped at \$180 million, although the total reached \$246 million. To meet its contractual agreement with Accenture, the Ontario government was forced to cut welfare payments to \$355.71 per child in poverty and fire large numbers of social service workers."

Accenture was never "hired to overhaul Ontario's welfare service for \$50 million-\$70 million." In its proposal to the Ontario Ministry of Children, Families and Social Services (MCFSS) Accenture noted other governments of similar size around the world had paid on average \$50-70 million for social welfare payment systems. After the work was awarded to Accenture, Accenture and MCFSS together studied the complexity, scope and size of the Ontario Project for an entire year before they negotiated a contract that capped the amount paid to Accenture at \$180 million.

Accenture was paid only \$180 million for our welfare payment system work with MCFSS. Accenture received more than \$180 million from MCFSS during this same period of time because MCFSS contracted with us for additional work in other areas. It is also important to note that our \$180 million fee was paid from the more than \$378 million in Ministry savings (not related to benefit decreases) realized from the project.

As for the reductions in payments per child in poverty, Lewellen-Biddle should have consulted with the MCFSS, which would have explained that the reduction number he cites is incorrect and that a change in the welfare formula, not Accenture's contract, was the reason for any change at all.

Roxanne Taylor
Partner, Corporate Communications
Accenture

Lewellen-Biddle responds: *The Polaris Institute's Web site, where I gleaned some of the information on Accenture (including the material on the Ontario welfare reform), reads: "Accenture is the new name for Andersen Consulting, which broke away from Arthur Andersen in 2000, after a longstanding feud. The change to Accenture was the fastest, most expensive re-branding effort in history as everything was changed to fit the new logo in a matter of days. ... While Accenture states that because it is no longer tied to Andersen, it is not implicated in the Andersen/Enron scandal, the Wall Street Journal reported that Accenture might have some legal exposure to the Enron scandal, especially if Accenture had anything to do with consulting for Enron's 'special-purpose entities' which were among the main players in Enron's collapse."*

According to Accenture's own Web site, "On Jan. 1 2001, the company changed its name to Accenture (from Andersen Consulting) as the result of an arbitrator's decision in August 2000 that severed the contractual ties between Accenture and Andersen Worldwide Societe Cooperative (AWSC)."

I apologize for my misstatement that Accenture was formerly "a part of Arthur Andersen." A better phrase would have been that they had contractual agreements with "Arthur Andersen of Enron fame."

The editors respond: Taylor's claim that Accenture saved the Ontario ministry \$378 million seems at odds with the analysis of Ontario's provincial auditor, who, after publicly castigating the ministry's contract with Accenture three

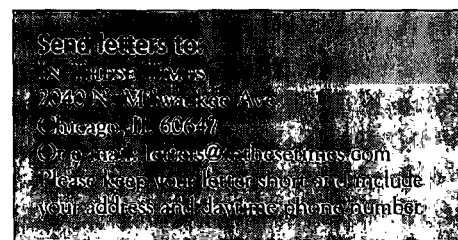
times in six years, said in 2002: "I consider the ministry's involvement with Accenture to have been a very expensive lesson in how not to implement a new (information technology)-based service-delivery system."

Corrections and omissions

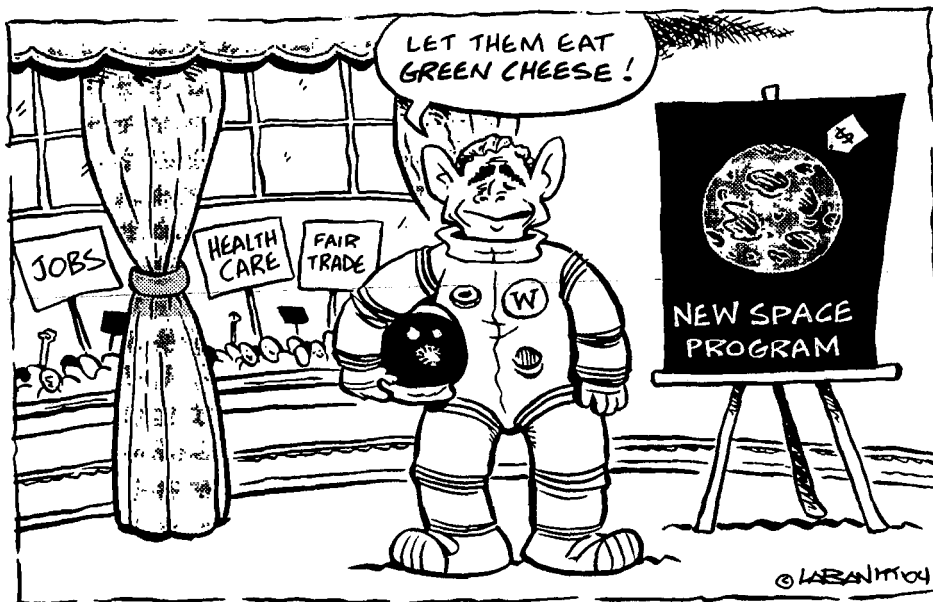
The article "A Farewell to Arms?" (January 19) incorrectly said that a trio of paramilitary leaders from Autodefensas Unidas de Colombia "lined up to the podium to lay down their arms." Though hundreds of soldiers did in fact lay down weapons, the military leaders appeared via telecast.

Adam Werbach's article "Liquidation of the Commons" (December 22) reported that President Bush was the first chief executive to fail "to list even one species to the Endangered Species Act." In fact, he did add species to the list, though he was compelled to do so by dictate of court order.

We also neglected to print the Web site of James Weinstein's book, *The Long Detour: The History and Future of the American Left* (Westview Press, 286 pages.) Visit www.the-longdetour.com for more book information.



Terry LaBan

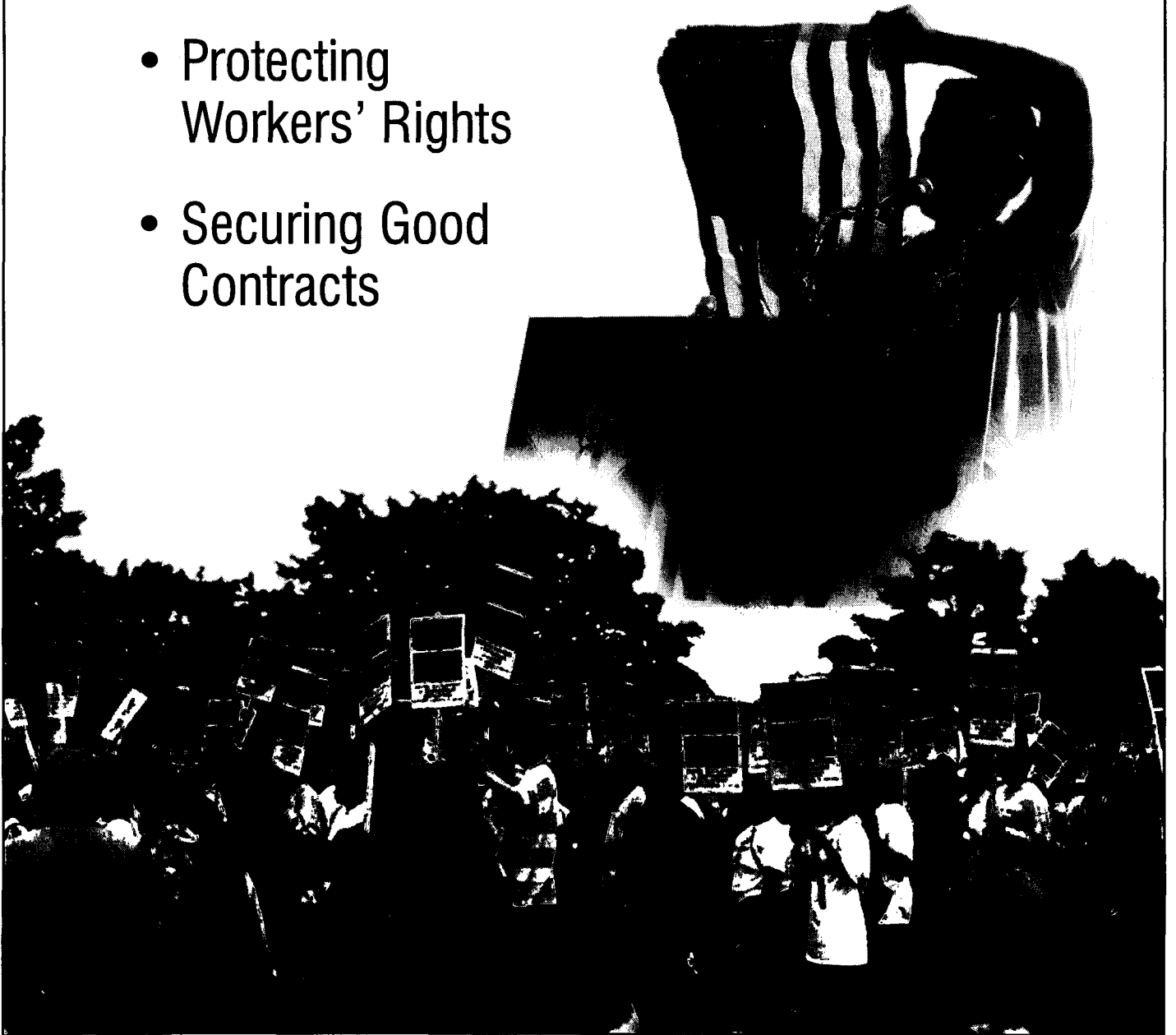




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Ethiopian Genocide

Military massacres Anuak

By Doug McGill

On Saturday, December 13, in a single bloody burst of targeted mass murder, Ethiopia became the world's latest sovereignty to attempt genocide as a way to solve its problems with a troublesome minority.

The United States, which gave Ethiopia \$32 million in foreign aid last year, is investigating the massacre, in which eyewitnesses say uniformed Ethiopian soldiers were aided in the murder of more than 400 members of the Anuak tribe.

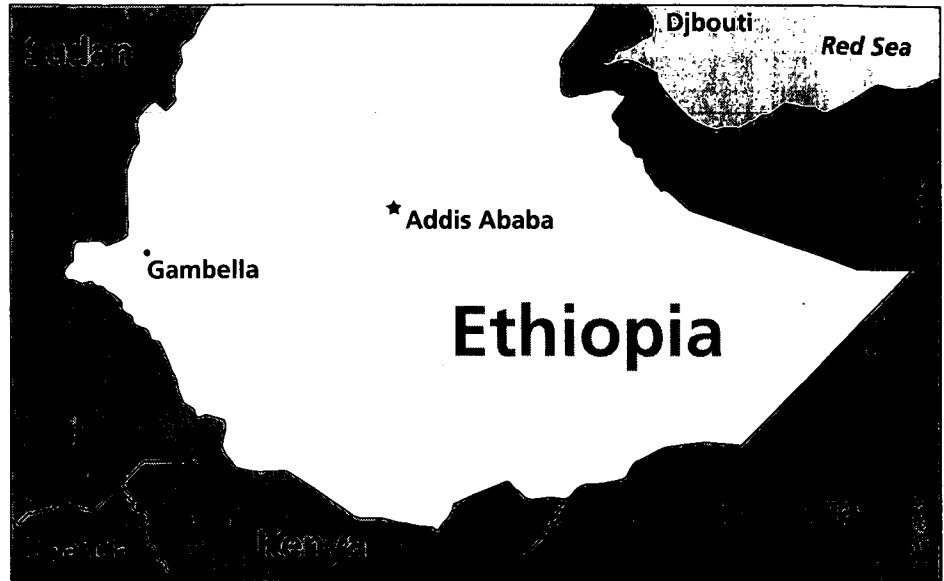
The charge is being made by dozens of refugees who live in the United States who spoke by telephone to surviving relatives. During the last decade more than 2,000 Anuak have settled in the United States after fleeing ethnic cleansing—said to be carried out by rival tribes backed by the Ethiopian government.

December's massacre, by far the worst single-day killing of Anuak, was the first time Ethiopian soldiers were widely witnessed leading such an attack. It took place in Gambella, the capital of the state of Gambella in remote western Ethiopia, which shares a long border with Sudan.

According to eyewitnesses, the soldiers were joined by dozens of members of the Amara, Oromo and Tigray tribes who were seen chopping and stabbing Anuak with machetes.

Omod, an Anuak survivor, described what happened in a telephone interview: "About 300 uniformed soldiers marched into the town. They knocked on doors or pushed them down and pulled out all the men and the boys. Then they beat them on the street and told them to run. When they ran, they shot them. They killed my boy. He was a driver and they shot him in his car. I hid in the bush and I saw them beating people, shooting people and burning houses. We collected 403 bodies. They are in a mass grave."

The Anuak have lived for centuries in a verdant western region of Ethiopia. There are active gold pits and oil reserves on the Anuak's ancestral land, resources the



403 Anuak were massacred in Gambella on December 13.

Ethiopian government covets. Over the past decade the Anuak have pressed the factional government in Addis Ababa for a share in the projected development of these resources and have been answered in political subjugation, physical beatings and now the government-led pogrom.

It is a small genocide compared to those of the Turks, Jews, Cambodians, Tutsis and Bosnian Muslims, but it has all the markings of a state-sponsored attempt to extinguish an entire race.

Over the past decade some 20,000 Anuak have fled into refugee camps in northern Kenya (primarily the Ifo camp), and into southern Sudan. Until December 13, most of the killings of Anuak were by their ancient tribal enemies, the Nuer, many of whom have resettled on Anuak land as civil war refugees from Sudan. The United Nations runs three refugee camps in western Ethiopia for these refugees, most of whom are Nuer.

Anthropologists and missionaries say the Anuak and the Nuer in previous decades evolved ritualistic peaceful ways to solve grazing rights disputes that arose between their tribes. The displacement of more than 100,000 Sudanese civil war refugees onto Anuak land upset those traditional ways.

The Anuak for years have claimed that the Ethiopian government was using the Anuak-Nuer rivalry as its main tool for Anuak extermination, arming Nuers and de-arming Anuak and then standing by

when the inevitable occurred.

According to witnesses and United Nations accounts, the massacre began when a van containing eight U.N. and Ethiopian government refugee camp officials was ambushed on a road connecting the towns of Itang and Gambella. All eight occupants of the van were killed.

At 1 p.m. that afternoon, Ethiopian soldiers brought the van and the corpses to Gambella, attracting crowds of angry onlookers. Here are three Anuak eyewitness accounts:

Obang: "The crowd of highlanders was angry about the killings [of the people in the van]. They asked 'Who killed these people? Who killed these highlanders?' All these people followed the van to the hospital. They are all angry. One soldier fired his gun in the air, and all the highlanders scattered and ran home. In a few minutes they came back carrying anything they could get from their homes — knives, guns, machetes, spears."

Romeago: "They burned down my mom's house and my sister's house. My mom said about 400 Anuak were killed and they are still finding bodies in the bush and in the river. My other sister ran with her family into the bush; we haven't heard from her. We don't know if she and her kids are alive."

Okun: "The soldiers knew who they were looking for. They went only to the houses of the Anuak, and then mainly for the educated ones, the students, the lead-

ers. I talked to a cousin on my mom's side. He hid under his bed to survive. He saw a soldier kill a boy in the street. They told the boy to run and then they shot him. He saw another boy who was shot in the leg but wasn't killed; he was just lying in the street, calling for help. No one could go to him. The soldiers burned down houses and stole TVs, refrigerators and cash. All the houses with grass roofs, they burned."

A spokesman with the Ethiopian embassy in Washington said eyewitness accounts of uniformed Ethiopian soldiers killing Anuak were "completely false and unfounded. The defense forces are doing their level best to look for those people who were involved in this sad event."

When asked why 2,000 Anuak had fled Ethiopia as refugees, the spokesman said they had not fled ethnic cleansing. Rather, "they are enjoying the right of movement to live anywhere they like and to enjoy their own pursuit of life."

A spokesman for the U.S. State Department, which has advised Americans not to travel to Gambella, said it had confirmed 113 dead and has sent a security team to the area to investigate the massacre.

In St. Paul, Minnesota, the Anuak tribe's leadership in exile meets Saturday afternoons at an Ethiopian restaurant to plan relief efforts and a lobbying campaign to catch the attention of U.S. Sens. Mark Dayton (D-Minn.) and Norm Coleman (R-Minn.).

The Anuak held a rally December 20 on the steps of the state capital. More than 100 Anuak men and women marched in a circle carrying signs asking "Mr. Bush, Terrorism? Now Genocide?" and "Where is the International Body?"


An Anuak leader in St. Paul sent a New Year's e-mail to a dozen Anuak friends in the United States, Australia and Canada. The e-mail had photographs of smiling Anuak boys and girls, and the message read:

"No one is going to stand up for us, so we must stand up for ourselves. We all need to come together and tell the whole world, and our enemies too, that the Anuak people have a right to live in this, God's world. It is our birth place, just like the rest of the human species." ■

Doug McGill is a writer in Rochester, Minnesota.

Labor PAINS

Inside America's New Union Movement



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"It's about time somebody wrote about union organizing as the adventure it truly is!" —Barbara Ehrenreich

Bush to Find New Ally in Guatemala

The victory of conservative candidate Oscar Berger over left-wing opponent Alvaro Colom in Guatemala's run-off presidential election December 27 may be good for the Bush administration and big business but is disappointing for Guatemala's rural poor.

Berger, of the Grand National Alliance, received just more than 54 percent of the vote to Colom's 46 percent, completing an electoral process that stalled in November when none of the 11 candidates received the required 50 percent to win the election outright.

Only 47 percent of Guatemala's 5 million registered voters cast ballots, 11 percent less than in the initial race, but the election was considered a success nonetheless. Few incidents of violence or voter fraud, which plagued the run-up election, were reported in this, the nation's second democratic election since the end of its 36-year-long civil war in 1996.

Berger, a businessman, lawyer and mayor of Guatemala City throughout the '90s, swore to stay out of politics after his defeat four years ago but was persuaded to run for office by Guatemala's most powerful business interests.

Engineer and businessman Colom of the New National Alliance had the support of rural Mayans and vowed to help Guatemala's poor and prevent privatization of state companies.

Berger's pro-business and pro-free-trade agenda should boost relations with the United States. Geoff Thale, a senior Central America associate for the Washington Office on Latin America, a think tank that

promotes human rights in Latin America, referred to Berger's

economic policy as "very similar to that of the Bush administration." Berger plans to continue negotiations for a U.S.-Guatemala free trade agreement stalled by a lack of cooperation in the U.S. war on drugs by his predecessor, Alfonso Portillo.

Colom conceded to Berger on December 29 but refused a position in his government, saying: "We congratulate him and I appreciate the invitation he extended to me. But out of respect for the more than 1 million Guatemalans who disagree with his opinions, I won't accept."

Berger's support came mostly from urban areas, and Colom supporters worry that he doesn't understand the rural, native population and their harsh living conditions. "The win is good for Berger but not for the poor people," said Georgina Martinez, a Colom supporter. "Berger is with the rich people."

Unlike his predecessor, Berger has said he is committed to following the U.N. peace accord of 1996 that ended Guatemala's civil war. Two days after the election, Guatemala's Nobel laureate, Rigoberta Menchu, and other human rights activists urged Berger to implement the accords. "[They] offer us a national agenda and they offer us a chance to make the country more democratic," Menchu said. "Important provisions of the accords have stagnated; it is time to revive them."

Efraim Rios Montt, an ally of Portillo at one time supported by the United States, placed third. He faces genocide charges in Guatemala and Spain for his ruthless tenure in 1982 and 1983 and did not receive U.S. support in this election.

Working the System

Agency advises employers how to duck overtime pay

By David Lindorff

When the Bush administration announced plans last year for a controversial "reform" of New Deal-era wage and hour regulations, it assured Congress and labor unions that the proposal would make overtime pay available to some 1.3 million low-paid workers—even as it removed many high-paid employees from overtime protection.

It now turns out that the administration's Department of Labor (DOL), in a little-noticed report on the proposed regulations published in the *Federal Register*, actually was offering alert employers a set of instructions on how to avoid paying overtime to many of those long-suffering low-paid workers.

The document stated, for example, that employers could raise employees' pay to the new \$22,100 annual salary threshold, above which no overtime must be paid. If an employee were earning \$21,000 in base pay on an hourly basis and was typically working four or five hours a week of overtime at time-and-a-half, this option would represent a big savings. The employee would continue to work 44- or 45-hour weeks, but would no longer collect overtime after the first 40 hours.

The report also suggested a tactic to convert an employee's salary, upon which overtime would now have to be paid for all work beyond a 40-hour week, to payment on an hourly basis. This would reduce the hourly wage to a level that, when overtime was added in, would equal the old salary level. This strategy would have the effect of negating the rise in the cutoff level for paying overtime to salaried workers, which, under the regulations, went from \$13,000 a year to \$22,100 a year.

"Most employers affected by the proposed rule would be expected to choose the most cost-effective compensation adjustment method," the DOL document stated, adding that because of this, the financial impact of the new regulations—despite the administration's claim it would aid lower-paid workers—could be

Nuts for Puppies [22]

Millennia from now, when archaeologists study our strange era, what will they make of the neuticle? When they unearth pet burial sites, what will the two nut-shaped bits of polypropylene (or sometimes silicone) nestled near the hindquarters of canine skeletons tell them about homo sapiens' notions of nature and sexuality? Don't ask.

Neuticles, in case you haven't heard, are prosthetic testicles that some pet owners insist be sewn into their pooches' nut sacks after castration. A man named Gregg Miller has sold about 100,000 neuticles worldwide, according to *Agence France-Presse*, and has diversified his product range to offer larger pseudobollocks for gelded livestock and beasts of burden.

The prostheses serve no therapeutic purpose for the animal but rather exist to assuage the many psychological qualms of the human who orders the neutering. Inevitably, they have become an accessory for status display as well. An Indiana veterinarian told *AFP* of one case

where a man had very big balls transplanted into a little dog. "The scrotum literally dragged on the floor," he said. "It was not fair to that pet, it was very inhumane."

Secret Policemen's Ball [54]

It's natural for citizens of a budding, petroleum-rich democracy to want a constitution, a legislature, something like autonomy. But first they must have a secret police agency. Luckily for the Iraqis, the United States has anticipated this vital need and is making sure it does not go unmet. According to Britain's *Telegraph*, the CIA is helping to set up the force with \$8 billion appropriated to the task over the next three years.

The *Telegraph* quotes several former CIA officials to the effect that the new secret police initiative will work something like Operation Phoenix did in Vietnam. That rather unsuccessful program, you may recall, entailed kidnapping, assassination and other sorts of mayhem to lean on

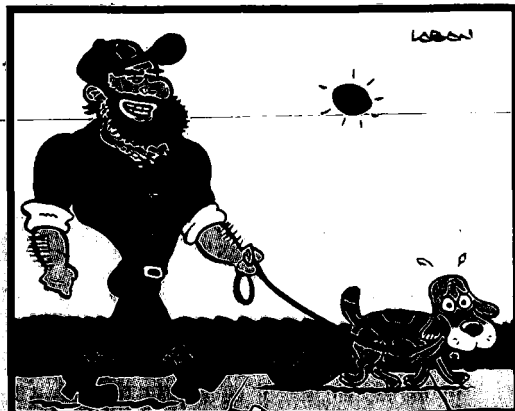
civilians with warm feelings for the Veterans.

It's too early to tell what the new Iraq Secret Police have up their sleeve. But a former U.S. intelligence officer familiar with the plan told the *Telegraph*, "It could be expected to be very ruthless in dealing with the remnants of Saddam."

Low-Priced Jurors, Always [11]

In the movies, if a judge in some Southern backwater orders a county sheriff to rustle up some jurors, you know that the next few scenes will show him clearing off the rocking chairs in front of the general store, collaring the pump jockey at the ol' fillin' station, entreating the bookmarm to shutter the library and come along, and so forth. Reality is a little less

picturesque. When a North Carolina Superior Court judge found himself short of jurors for a murder trial, he ordered Wayne County, N.C., Sheriff Carey Winders to fetch some from a public place. Winders no doubt turned over the phrase "public place" in his mind a bit and then sent his deputies to the local Wal-Mart to buttonhole shoppers. According to the Associated Press, the errand turned up 50 prospects and one juror. But Winders was forced to apologize for misinterpreting the judge's order and disturbing the sacred civic act of Christmas shopping.



TERRY LABAN



“near zero.” The financial benefit of the regulatory “reform” for low-paid workers also would be “near zero.”

Yet those same regulations, expected to go into effect in two months, will end overtime eligibility for some 650,000 higher-paid workers, while another 1.5-2.7 million other higher-paid workers will be “more readily identified as exempt” from overtime pay requirements, according to the Department of Labor’s own analysis. Labor union studies indicate that the number of workers who can expect to lose out on overtime from the changes is closer to 8 million.

The proposed new rules don’t bar overtime pay for higher-paid workers, which can be included, for example, in union contracts; they simply establish pay thresholds above which employers are not mandated to pay time-and-a-half beyond a 40-hour week.

Suzanne Ffolkes, a spokeswoman with the AFL-CIO, says the DOL study is “just an example of the administration’s attempt to take away essential income from employees who need overtime to make ends meet.” She noted that the study does not bother to offer employees advice on how to take advantage of the new regulations—for example, rejecting a change in pay from hourly to salaried or the offer of a minimal raise that would result in a net loss of income.

“We think it is outrageous that the Bush administration would be giving instructions to employers on how to avoid paying overtime to low-income workers, especially when they told Congress this

bill was designed to help more low-wage workers become eligible for overtime,” says Alan Reuther, legislative director for the United Auto Workers (UAW).

A Labor Department representative insisted that the March 2003 report was not meant to serve as a set of instructions to employers on how to avoid paying overtime. “We

were required to identify to the regulated community the impact of the proposed regulations,” she said. Added Ed Frank, another department spokesman: “We’re not saying anybody should do any of this.”

But U.S. Sen. Tom Harkin (D-Iowa) isn’t convinced. He is a critic of the proposed rules change and calls the DOL

report “a gut punch to American workers.”

Harkin says the study is “proof positive that this administration is dead set on taking away overtime from 8 million Americans and denying even the lowest wage workers overtime protection.”

Last fall, Harkin and most Democratic senators, along with a number of Republicans like Pennsylvania Sen. Arlen Specter, managed to include the Harkin Amendment in the annual omnibus appropriations bill, which would have barred the Labor Department from making any rules change reducing overtime eligibility. Under pressure from the Bush administration, however, the measure was deleted in conference, where negotiations are dominated by leaders of the majority party in both houses of Congress.

The UAW’s Reuther notes that the omnibus appropriations bill, reported out of the House-Senate conference and already approved by the House, awaits Senate action on January 20. “We’ve called on Democratic senators to filibuster it unless they put the Harkin Amendment back into the bill,” he says. ■

THIS MODERN WORLD

by TOM TOMORROW

REFERENCE SOURCES OF TERROR

THIS IS TRUE: THE FBI IS WARNING POLICE TO WATCH OUT FOR PEOPLE CARRYING FARMER'S ALMANACS--WHICH, THEY SAY, COULD BE HELPFUL TO TERRORISTS!

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#036-04

Racist Slurs Taint U.S. Sports

By Salim Muwakkil

The sports media spoke in a unified voice of praise in January when Joe Gibbs was named new coach of the National Football League's Washington Redskins. Gibbs is a Hall of Fame coach who led the Washington franchise to three Super Bowl titles in the '80s and '90s. Many headlines enthused his return would mark a "New Era For the Redskins."

The paradox of that idea is striking: In the 21st Century an NFL team is still known by an ethnic slur crafted during the nation's frontier days. The term "Redskins" derives from an old, genocidal practice in this country of scalping Native Americans to earn a bounty. A bounty hunter could prove he had killed a native by turning in a scalp, which often were bloody and called "redskins." This bit of etymology was part of a July 2000 editorial in Maine's *Portland Press Herald* explaining why it banned the team name from its sports pages.

But in the *Washington Post* there were few questions raised about coupling the team's new era with a racist slur from an old era. This newspaper that serves the "capital of the free world" still prints that insult in bold headlines. It may be true that stereotyping nonwhites is as American as apple pie and such deeply ingrained cultural habits die hard, but the lack of public outrage at these continuing racial slurs is a bit surprising. After all, there's little debate that the use of people as mascots is, at best, humiliating. As the American Jewish Committee noted in a 1998 report, "The use of mascots is a reflection of the limits of dehumanization our culture will allow."

The name of the D.C. NFL franchise is particularly egregious, but it is far from the lone offender among professional sports teams. The Cleveland Indians and their "Chief Wahoo," is another, as are the Kansas City Chiefs and the Atlanta Braves. Universities, like North Dakota, Illinois and Florida State among others still sport Native American mascots.

But there is increasing opposition, as well. Other newspapers have banished Native symbols and logos from their pages.

Nebraska's *Lincoln Journal Star* has banned the Redskins name and has stopped printing logos for professional and college sports teams that use or caricature Native American symbols. The *Oregonian*, the *Minnesota St. Cloud Times*, the *Minneapolis Star Tribune* and the *Kansas City Star* also limit publication of Native mascots and images in varying ways.

Many colleges and universities across the



country have dropped their Native American mascots, and some schools, like the University of Minnesota, won't compete with out-of-conference schools that use Native American mascots, names or logos. Several public school systems, including those of Dallas and Los Angeles, also prohibit the use of such symbols. Virtually every Native American organization has condemned the use of demeaning images or mascots. In 2003, the Native American Journalists Association urged news organizations to stop using sports mascots and nicknames that depict Native Americans by 2004.

Yet, many Americans seem to believe that their right to use these symbols in frivolous, casual ways is a matter of personal opinion. Had some reporter interrupted the Gibbs veneration fest with a question about the Redskin name, it would have been dismissed as so much political correctness.

But the fight against Native American mascots and logos is a serious struggle to overturn the stereotypes and cultural assumptions that were forged in our racist past but still help determine the trajectories of our lives today. And while more

Americans are becoming aware of this struggle to rearrange our cultural iconography, resistance remains strong.

The offense of anti-black images like "Black Sambo," or anti-Latino ones like the "Frito Bandito" only recently have been made obvious to many Americans, and we still find it difficult to understand why Native Americans find sports symbols demeaning. Like those Redskins fans who insist their team's name is an honorable tribute, partisans of mascots everywhere claim their devotion is bias-free. Americans' denial of indigenous peoples' grievances is a product of our sordid role in their history. Americans stole their lands, destroyed their civilizations and damned near killed off all their people. That's a lot of baggage to carry; why not deny?

What I find mystifying, however, is the civil rights community's lack of attention to this issue. One would shudder to think what the NAACP would do with a sports team named the Chicago Jigaboos. We saw how angry many black groups became when the rapper Nelly announced he was marketing something called "Pimp Juice."

African Americans know the difficulty

The fight against Native American mascots and logos is a struggle to overturn stereotypes forged in our racist past that determine the trajectories of our lives today.

of holding America accountable for the errors of its past, so we should be leading the way in correcting the ongoing error of demeaning mascots. That's why I was happy to see Bill Fletcher Jr. of TransAfrica Forum make the call for other black groups to get involved in the fight to change the name of the Washington Redskins. I join Fletcher in his call and expand it to retire all Native American mascots to the dustbin of discarded stereotypes. ■

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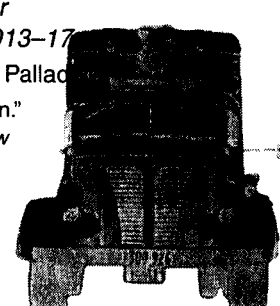
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The Devil's Advocates

By Craig Aaron

From razor blades in the Halloween candy to shark attacks to teen “super-predators,” the media love a good scare. Such stories—a staple of the newsweeklies and local news broadcasts—are high on drama and low on facts. But they’re a big reason why Americans are afraid of the wrong things.

As Barry Glassner demonstrates in his book *The Culture of Fear*, statistics show you’re much safer riding in a plane than a car, and you’re far more likely to die from heart disease than a flesh-eating virus. Glassner points out that the media—not personal experience—is usually the source of such irrational anxiety.

The December 15 issue of *Newsweek* offers a case in point: “Lawsuit Hell,” blares the cover headline, beneath a photo of a preacher, doctor and policeman. “How fear of litigation is paralyzing our professions.” Inside is a 10-page exposé, written by Stuart Taylor Jr. and Evan Thomas, on “a legal system gone mad” that “has made us less free to use our own judgment to make common sense or humane choices about the way we live and treat others.”

The authors uncover an alleged epidemic of “legal fear.” Unnerved by the threat of a sexual harassment lawsuit, the Rev. Ron Singleton has adopted “a policy of no hugging from the front” when consoling “the lost and the grieving.” Sandra Scott, an emergency room doctor, “hears her patients threaten lawsuits—even while she’s treating them.” Neither one of them has been sued.

Taylor and Thomas also tell the story of a convict on the lam in Maine who hid from police in snowy woods. By the time they found him, he had lost two toes to frostbite. “Incredibly,” the duo writes, “the man threatened to sue the police for not catching him sooner.” *Newsweek*’s editors liked this story so much that they flew Penobscot County Sheriff Glenn Ross to New York for the cover photo shoot (alongside Singleton and Scott). Just one catch: The con “couldn’t find a lawyer.” No lawsuit filed there either.

If they haven’t actually been sued, why are these folks all so scared of lawsuits?

Blame the media. Or better yet, blame Philip K. Howard, whom Taylor and Thomas credit with the concept of “legal fear.” Howard is a “legal reformer” who has written two books and numerous articles on the subject (which feature anecdotes bearing a remarkable similarity to those described in *Newsweek*). Howard, by the way, also is vice chairman of Covington and Burling, a corporate defense



firm that represents tobacco, chemical and pharmaceutical companies (as well as *Newsweek*).

The “legal fear” storyline masks the real goals of Howard and his ilk: taking away one of the last weapons consumers have left to combat corporate and medical malfeasance. But *Newsweek*’s assessment that “our insistence on enforcing our ‘rights’ has made us less free” should come as no surprise. In fact, Stuart Taylor—a former corporate lawyer best remembered for a series of high-profile articles promoting Paula Jones’ case against President Clinton—made the exact same argument in a *National Journal* column profiling Howard two years ago. That column, which quotes only Howard, concludes “in your heart, you know he’s mostly right.”

To be fair, the *Newsweek* article describes some actual lawsuits. But a detailed report released in December by my colleagues at Public Citizen shows the authors’ examples are sketchy and incomplete. For example, Taylor and Thomas cite a recent California judgment in which “a couple won a \$70 million judgment against Stanford University Hospital and two other healthcare centers for failing to prevent their child from becoming disabled by a rare birth condition.” Though *Newsweek* doesn’t say so, the jury awarded this amount to the family of 9-year-old

Michael Cook after doctors failed to test for a rare but preventable metabolic disorder. If the legally required test had been performed properly, Michael could have gone on to lead a healthy life. Instead, he is fed through a tube and will never be able to work or live on his own.

Another anecdote describes a Kentucky mother who “sued her daughter’s school after the girl had performed oral sex on a boy during a school bus ride returning from a marching-band contest.” The daughter later said she had been forced—but then she was suspended for not reporting the assault sooner. Though *Newsweek* laments that “parents will sue for anything,” the magazine doesn’t mention that the suit seeks for the school board to set up a training course to instruct employees about sexual assault. Instead, *Newsweek* concludes: “If the case goes badly for the school system, such trips could be jeopardized.”

Articles like “Lawsuit Hell” succeed in planting the idea in the heads of average citizens—and potential jurors—that most lawsuits are frivolous. Taylor and Thomas claim Howard’s legal reform group, Common Good, is simply just trying “to raise public consciousness, not to lobby.” But the same corporations backing Common Good are also spending millions lobbying Congress to pass “tort reform” measures.

In fact, since the *Newsweek* article was published, two key Democratic senators have switched sides to end a filibuster against the “Class Action Fairness Act”—a bill that would move more class actions to federal court, where corporations anticipate a procedural advantage and more sympathetic judges. Next up on the “reform” agenda in Congress are caps on medical malpractice verdicts—which would place an arbitrary limit of \$250,000 as the amount the most severely injured patients could receive for lifelong pain and suffering. Note that both these proposals would limit the legal rights of individuals but not those of corporations.

The truth is, we’re just beginning the real descent into Lawsuit Hell—a place where average citizens injured by delinquent doctors or defective products are denied any recourse. Be afraid, very afraid. ■

THE FIRST STONES

By Joel Bleifuss

How now mad cow?

The unfolding story of mad cow disease follows an all-too-familiar and damning pattern. A threat to public health is discovered, the affected industries and their allies in government respond with a public relations campaign, the evidence mounts and some reforms are implemented. This is followed by more evidence and more reforms. Yet nowhere in this scenario have the federal agencies charged with protecting public health—the Food and Drug Administration (FDA), the U.S. Department of Agriculture (USDA), and the Centers for Disease Control and Prevention—taken proactive steps to remedy the situation. Rather, they have operated in the interests of huge agriculture and food lobbies.

Since 1993, I have devoted numerous “First Stones” to mad cow and related diseases. Nearly every prediction—and warning—from scientists who are experts in this field has come to pass. Yet, by and large, the mainstream media have chosen to listen to the palliative pronouncements of government officials and industry flacks. With mad cow disease now established in the United States that may be changing.

Mad cow, first discovered in Great Britain in 1985, is a type of malady known as transmissible spongiform encephalopathy (TSE). The disease gets its name from the sponge-like formations that occur in the brains of infected mammals. The sheep form of the disease, which has been recognized since 1755, is known as scrapie. In Britain, cattle contracted mad cow disease, known as Bovine Spongiform Encephalopathy (BSE), by eating protein feed supplements that contained scrapie-infected sheep.



JUSTIN SULLIVAN / GETTY

Quarantined “mad cow” suspects at a farm in Sunnyside, Washington.

The human strain of TSE comes in several forms, including Creutzfeldt-Jacob disease (CJD), Kuru (a TSE that several decades ago plagued a population of New Guinea cannibals before changes in dietary laws), and new variant CJD (nvCJD), the form of the disease that comes from eating infected cattle.

The USDA has long known that mad cow disease posed a threat. However, department officials were worried about danger to the industry—not the public. In 1991, the USDA prepared contingency plans to deal with the possibility that mad cow disease could rear its ugly head in the United States. To wit, it drew up a strategy paper titled “BSE Public Relations.” That plan reads in part, “The mere perception that BSE might exist in the United States could have devastating effects on our domestic markets for beef and dairy.” And it noted that the agricultural industry is “vulnerable to media scrutiny” regarding “the practice of feeding rendered ruminant products to ruminants and the risk to

human health” that might stem from this practice.

Mad cows in America

To all indications, and contrary to recent news reports, an American strain of BSE has long been circulating through the food chain. In 1985, a Stentonsville, Wisconsin, mink ranch was wiped out by transmissible mink encephalopathy. The diet of the mink consisted of 5 percent horsemeat and 95 percent “downer cows”—cows so lame they fall down and are unable to get up.

Could one of those downer cows fed to the mink have been infected with an American strain of BSE? In December 1992, the late Richard Marsh, a veterinary scientist at the University of Wisconsin, reported on experiments in Mission, Texas, and Ames, Iowa, where brain matter from scrapie-infected American sheep was injected into the brains of cows. The infected cows developed BSE, but their symptoms differed from the mad cow disease that was plaguing Europe. In May

1993, Marsh told me, "The signs that these cattle showed were not the widely recognized signs of BSE—not signs of mad cow disease. What they showed was what you might expect from a downer cow." In other words, BSE-infected cattle in Europe went mad before dying, but BSE-infected cows in the United States simply fell down and died. Each year in the United States about 150,000 cattle suffer from downer cow syndrome. Those downer cows that made it out of the pasture alive ended up in the slaughterhouse and into the food chain. Until 1996, when the practice was banned by the USDA, the slaughterhouse remains of at least 14 percent of all cattle, including downer cows, were rendered into protein and fed back to other cows as feed supplements. What's more, the meat from these tough and old downer cows usually ended up in fast-food hamburgers and other highly processed meat products—that is until the slaughter of downer cows was halted by Agriculture Secretary Ann Veneman on December 30, 2003.

"The USDA tends to respond to commodity groups rather than the consumer. And the government hasn't taken any measures to restrict what goes into animal feed," Marsh said in 1993. "The Center for Veterinary Medicine at the FDA would have to make the recommendation not to feed ruminant animals to cattle, but we can't get them to do this."

In 1996, the USDA belatedly decided it was time to stop feeding the rendered protein from ruminants (cows, sheep and deer) to other ruminants. The department had considered implementing such policies in 1991 but decided not to because such regulations "could pose major problems for the U.S. livestock, feed and rendering industry," according to "BSE Rendering Policies," an internal 1991 USDA report.

The impetus for this ban was the breaking news in Britain that some people, mostly young, were beginning to die agonizing deaths from a new kind of CJD (nvCJD), the cause of which, as the British government acknowledged, was consumption of mad cow meat. The British Ministry of Health discovered this new form of the disease because it had set up a registry for CJD.

However in the United States, the USDA, in its "BSE Public Relations" plan, advised the department to "avoid the pub-

lic relations problems such as have occurred in the U.K.," such as setting up a registry of CJD cases that "appeared to legitimize concern about a link between BSE and human health."

Variable symptoms

In the last three years, studies have suggested that classical CJD might be caused by eating BSE-infected cattle, according to a recent report by Todd Hartman in the *Rocky Mountain News*.

In Great Britain, scientists injected BSE into mice whose brains were genetically engineered with human genes. While some of the mice developed nvCJD, the kind people get from eating mad cows, other mice came down with classical CJD. In their November 2002 report, the scientists wrote, "This finding has important potential implications as it raises the possibility that some humans infected with [mad cow disease] may develop a clinical disease indistinguishable from classical CJD." And in 2003, French scientists discovered that scrapie, the sheep TSE, caused brain damage in mice similar to that of classical CJD.

Hartman writes, "The two studies suggest that at least some of the hundreds of Americans who contract classical CJD each year could have been infected by BSE-contaminated meat, and not simply by biological bad luck."

How common CJD in its various forms is in the United States is unclear. Some medical experts believe that the incidence of CJD in the U.S. population is much higher than the commonly assumed 1 per million. A 1989 study at the University of Pittsburgh examined the case histories of 54 demented patients who, upon their death, were autopsied at the University of Pittsburgh. The study discovered that 39 (72 percent) of the patients had Alzheimer's; 15 (27.7 percent) had central nervous system disorders; and three (5.5 percent) had CJD. The researchers concluded that the three cases of CJD turned up in their study "had a much longer course than is usually seen with that condition and failed [when the patient was alive] to show the usual EEG abnormalities." In other words, the CJD cases discovered in Pittsburgh exhibited symptoms that were more compatible with Alzheimer's disease than classical CJD.

A 1989 Yale University study reported similar findings. Postmortem examination

of 46 patients diagnosed with Alzheimer's revealed that six (13 percent) actually had CJD.

The Pittsburgh and Yale studies point to the possibility that some of the 4 million people in the United States suffering from Alzheimer's may actually be infected with the agent that causes CJD. And that raises this question: Has an unrecognized form of BSE infected U.S. cattle and entered the human food chain?

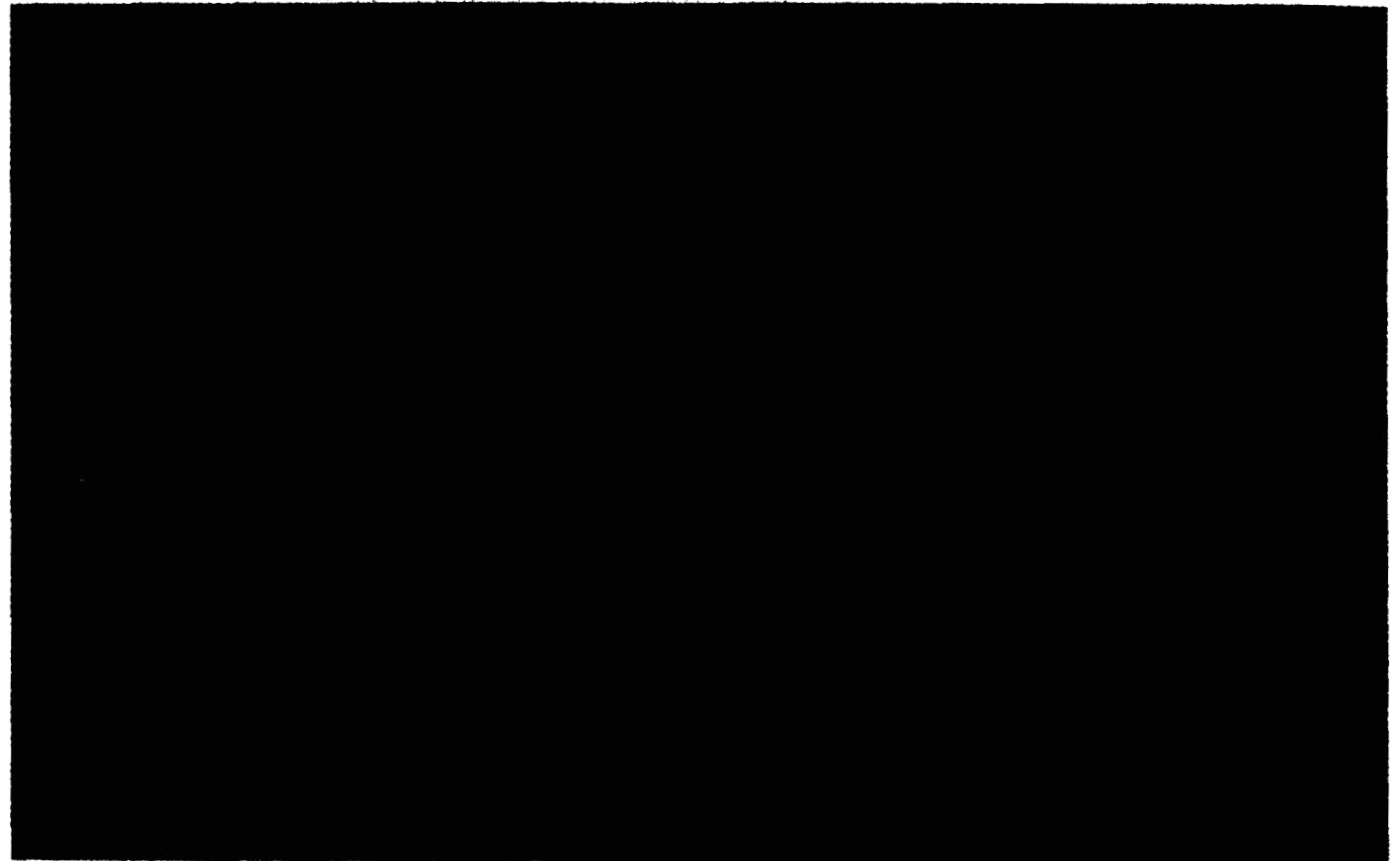
Bolstering this concern is a report from the *Philadelphia Inquirer* that seven people in New Jersey have died from classical CJD, all of whom ate at the same race-track in Cherry Hill, New Jersey.

The scope of CJD incidence in humans is further complicated by the fact that a deer form of mad cow disease, known as chronic wasting disease, is endemic in parts of Wyoming, Colorado and Wisconsin. At least two young hunters who ate and dressed deer have come down with CJD. And a third, a young woman who ate venison from a deer shot in Maine, also contracted the disease. Because CJD is overwhelmingly a disease of the old, the young age of the current victims raises the strong possibility that they contracted the disease through eating deer suffering from chronic wasting disease.

In 1999, Paul Brown, an expert on TSE at the National Institutes of Health, told John Stauber, author of *Mad Cow U.S.A.*, that deer hunters must be out of their minds to be consuming deer in areas where chronic wasting disease is prevalent. That health warning, however, has not been given to the general public. "The failure of state and federal agencies to take swift action and warn hunters about potential risks of chronic wasting disease is inexcusable," Stauber said at the time.

Why the silence? One reason could be that state wildlife departments are heavily dependent on income derived from licenses for big game. The Colorado Wildlife Division maintains that chronic wasting disease does not affect humans. Yet at the same time it advises hunters to "wear rubber gloves when field dressing carcasses, minimize handling of brain and spinal column and wash hands afterwards"—and then go home and feast on venison, though not the "brain, spinal cord, eyes, spleen and lymph nodes of harvested animals." ■

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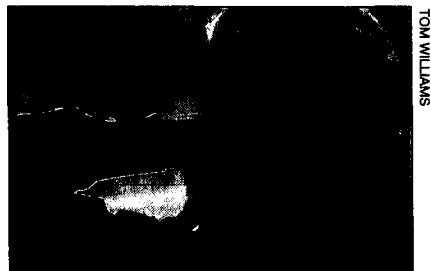
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Can Labor Lead Again?



Change Labor, Change America

BY ANDREW L. STERN

We can't change America unless we change the American labor movement. Unions aren't just the best hope for working people to win a living wage, affordable healthcare, and the tools and resources to do a job they can be proud of. Revitalized unions also are crucial to a revitalized progressive movement.

At our best, unions are one of the few institutions with progressive values that have millions of members, multimillion dollar budgets and the ability to do grassroots organizing on a large enough scale to counter the power of today's corporations.

The 2000 presidential election clearly showed the difference unions can make.

- Bush won in nonunion households by 8 points, but lost in union households by 37 points.
- He won nonunion white men by 41 points, but lost union white men by 24 points.
- He won nonunion gun owners by 39 points, but lost union gun owners by 21 points.
- He did 16 points better among nonunion people of color than among union people of color.

So if more workers in Florida, Missouri, Ohio and other states that went narrowly for Bush had been union members, the past three years in this country would have been very different.

But here's the problem: The percentage of workers with union protection is steadily declining—from 32 percent in 1956 to just 13 percent today. And the problem is even worse in the South and Rocky Mountain states. A map of the states with the lowest percentage of union members is almost identical to the map of states Bush won in 2000.

The decline in union membership continues even though people would prefer to be in unions. Independent public opinion polls show that the percentage of workers who say they would like to have a union has climbed from 30 percent in 1984 to 47 percent today—or about 47 million workers.

Why don't they have one? The biggest reason is employer interference. According to studies, 91 percent of employers use managers to threaten and intimidate workers attempting to form a union. What should we do?

First, to strengthen the labor movement and thereby the progressive movement, we need to make employer interference with the freedom to form a union as unacceptable in America

as sexual harassment, race discrimination or any other violation of basic human rights.

Second, we must work together on family issues that cut across racial and ethnic lines. One good example is healthcare. For the past year, Service Employees International Union (SEIU) and community allies have organized in towns and neighborhoods to firmly root the 2004 election in the issues that matter to working people, not in the personalities of the candidates. In early primary states, for example, SEIU has been working with grassroots communities to deliver a clear message: No presidential candidate gets support without a plan for universal access to healthcare.

As a result of such activity, all the major Democratic candidates proposed specific healthcare policies that included how they would fund expanded access. It will take that level of organizing to win in November and then hold the new president and Congress accountable for real reform.

Third, we in the American unions must make a historic transformation. We have shown that we can win when we pool our resources and unite behind a common strategy to build strength in a particular industry, to focus on helping more workers to join us, to dramatically increase worker participation and to coordinate our efforts with community allies. That kind of focus and unity in SEIU's Justice for Janitors campaigns has helped hundreds of thousands of mostly immigrant workers in dozens of cities win healthcare coverage. And it enabled hospital workers in Southern California to go from 8 percent union membership a few years ago to more than 50 percent today—and win long overdue improvements in pay and staffing.

Yet victories like these remain the exception, not the rule. Too often, the labor movement functions as a loose trade association of 65 disparate unions, not a united workers' movement. That structure and culture, whose roots go back at least 70 years, is not adequate to meet the challenges of today—such as helping workers form unions at huge companies like Wal-Mart, which are dragging down everyone's pay and benefit standards.

Other parts of the progressive movement are adapting and changing, using new technology to spur activism and reach new people. The labor movement, too, must change and unite millions more people—with everyone's help and for everyone's benefit. ■

Andrew L. Stern is president of the 1.6 million-member SEIU—the largest and fastest growing union in the AFL-CIO, the largest union of healthcare workers and the largest union of immigrant workers.

Organizing: The Future of the American Labor Movement

There is no greater goal right now for the American labor movement, and all progressives, than to put George W. Bush out to pasture on his ranch in Crawford, Texas. Indeed, at no other time during my 44 years in labor have I seen members of my union—the American Federation of State County and Municipal Employees (AFSCME)—nor the House of Labor, more dedicated to getting one person out of office.

And we all know why. Three million jobs lost in three years—the most since the Great Depression: 66 million Americans with inadequate healthcare coverage or no healthcare coverage at all; a median household income that has fallen for three straight years; 3 million Americans who slipped into poverty in 2001; ergonomic rules scrapped; overtime regulations attacked. The list goes on and on.

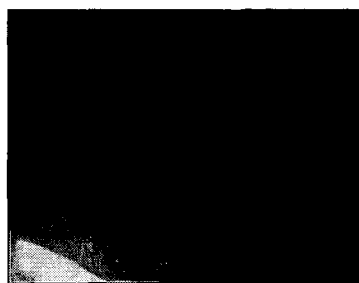
So, for all of us committed to worker rights and social and economic justice, we must do everything we can to take back America from a president who has spent the last three years dividing our country and taking care of the very rich at the expense of the rest of us.

But those of us within the House of Labor have another responsibility. No matter which candidate wins the 2004 election, and regardless of who controls Congress, to really improve the lives of working men and women, and build lasting power, we must grow our unions by organizing.

That is how we will build real strength in the workplace, at the bargaining table, in the halls of power and on future election days. Growing our unions is how we will build real power for all working families in America. And it is the best way for us to bolster the efforts of the entire progressive community.

The sad fact is that bad employers don't harass their workers, pay them unfairly, provide them with poor benefits or make them work mandatory overtime based on who is running the country. Bad employers are bad 365 days a year, seven days a week—regardless of who is in office.

Defeating George W. Bush is so important because what we don't need is for bad employers to expect and receive the support of the president of the United States. Ten thousand West Coast dockworkers can tell you how it feels when that happens. Two years ago, their employer, the Pacific Maritime Association, instituted a lockout after the International Long-



DOUGLAS GRAHAM

BY GERALD MCENTEE

shore and Warehouse Union requested that any new jobs created by new technology be protected by a union contract.

Instead of allowing the collective bargaining process to settle the dispute, the Bush administration invoked the anti-labor Taft-Hartley Act—an action that hadn't been taken in 25 years and never in a lock-out. President Bush's shameful use of Taft-Hartley sent a message to other

employers: When the going gets rough at the bargaining table, the federal government can always step in—to help the boss.

When workers want to exercise their fundamental civil right to organize to bargain and better their lives, the rules should be fair. And they should be fairly enforced by the government. Period.

It is clear that we must defeat George W. Bush. But we must also grow our unions. And whomever the Democratic Party selects as its nominee—AFSCME hopes it is Howard Dean—we must insist that he support a comprehensive social justice agenda, job creation, quality and affordable healthcare for all, the preservation of Medicare and Social Security, civil rights and much more.

And the House of Labor must insist that the next president support an aggressive agenda for worker rights, including real penalties for violators of labor laws, creating a law that will make employers recognize their workers' desire to form a union, establishing first contract arbitration and giving the National Labor Relations Board the power to enforce laws that protect workers. The next president should also use his bully pulpit to encourage passage of collective bargaining laws for public employees in all the states and localities where workers don't have this important right.

We will accomplish these goals only by making organizing a top concern throughout the American labor movement and building a stronger, more determined cadre of worker activists. We owe ourselves, our nation and the progressive community nothing less. ■

Gerald McEntee is president of the 1.4 million-member AFSCME—the nation's largest and fastest growing public service employees union.



Organize, Strategize,

BY DAVID MOBERG

Unions debate best way to revive labor's fortunes

The years of denial are over. For several decades, as union membership declined as a share of the workforce, top union leaders refused to acknowledge the problem. Now, every labor leader, from AFL-CIO President John Sweeney down, agrees that rebuilding labor's numbers will require unions to devote more resources to organizing. But the same leaders also agree that increasing membership alone isn't enough. The central issue is how to organize to increase the power of workers.

"People are frustrated. Giant corporations are winning, workers losing, unions losing," one union president, speaking off the record, lamented. "The question is what we do about it?"

That question has precipitated a vigorous debate that is, in itself, a sign of new union vitality. Proposals on the table include more sophisticated organizing, radical restructuring, broad political initiatives and forming new types of unions. These sometimes diver-

gent positions often reflect the particular organizing experience, institutional history or self interest of their proponents. Although union growth has typically come in surges—linked to changes in laws, politics, the economy and popular movements—leaders realize they can't wait for some social tidal wave to sweep them forward. They must try to generate the wave themselves.

Currently only a handful of unions organize ambitiously in any fashion. Since Sweeney's election in 1995, the percentage of organized workers—union density—has continued to decline, though more slowly than before. With few exceptions, employers are fighting unionization as ruthlessly as ever.

The AFL-CIO has greatly increased its efforts to encourage and support organizing since Sweeney took office. But even those who want it to do more acknowledge that the federation as presently constituted is limited in what it can do. "I think the AFL-CIO should play a larger role, but I think that represents the lack of consensus on the part of unions rather than the failure of the AFL-CIO," said Hotel and Restaurant Employee



Revitalize

(HERE) President John Wilhelm. “Leaders of labor need to look in the mirror rather than somewhere else about the challenges we face.” Because far too few unions have reformed or significantly raised organizing spending, Sweeney can legitimately argue that “more of the same” would boost organizing.

But “more of the same” would have to include changing the way unions organize. Cornell University researcher Kate Bronfenbrenner has found that unions are more likely to win when they employ comprehensive, strategically targeted campaigns, assign adequate staff, use union member volunteer organizers and apply creative pressure from outside the workplace. Ultimately, the key is building committees of committed workers who act like a union during organizing campaigns and engage in tactics that escalate the pressure on employers as the drives progress. Only a minority of organizing campaigns use such tactics effectively, she says.

Card checks trump elections

Unions are winning slightly more than half of their representation elections conducted by the National Labor Relations Board. But, in a shift of strategy, they also are now winning most recognition as bargaining agents simply by card check (demonstrating that a majority of workers at a company or worksite have signed membership cards), by striking, and by relying on other

pressure tactics, including using political clout to keep employers neutral during organizing drives.

Despite these small signs of progress, most union organizing drives still face intense employer opposition—anti-union consultants, forced attendance at anti-union meetings, threats to close plants, and firings of pro-union workers. A survey last year by Hart Research commissioned by the AFL-CIO shows that most people don’t approve of such tactics but also don’t realize what workers face. Even tough unions can’t win on a large scale without a change in public opinion and the reform of labor laws to keep employers neutral. “We need to take the right to organize and make it a civil right,” said AFSCME President Gerald McEntee.

Labor is now gearing up such a civil rights campaign. Last year a group of labor unions launched American Rights at Work, a campaign to recruit labor allies who will support the right to organize. And the AFL-CIO greatly accelerated its Voice@Work campaign, which educates and mobilizes union members to fight employer abuses. In November, U.S. Sen. Edward Kennedy (D-Mass.) and U.S. Rep. George Miller (D-Calif.) introduced legislation that would allow the National Labor Relations Board to certify a union as bargaining representative after a card check and would more harshly penalize employers who intimidate or fire workers during an organizing drive. The AFL-CIO mobilized tens of thousands of supporters on December 10, International Human Rights Day, to demand the unhindered right to organize, and it will organize a grassroots campaign in this election year for the card check legislation.

“If we weren’t willing to have a fight about this central question, which is a human rights question, which is a public policy question, which affects every vision, dream and goal of progressives in America, nothing else can fix [the organizing crisis],” said AFL-CIO Organizing Director Stewart Acuff. “This is the central problem. As long as it takes an extraordinary act of courage for workers to join a union, we’ll not be able to realize the dream of progressives.”

Reorganize by industry?

The stormiest organizing controversy has erupted over proposals to drastically reduce the number of unions and focus each of the new unions on a single broadly defined industry. This debate came to the fore last summer, as five unions who back industrial realignment—Service Employees (SEIU), HERE, UNITE (formerly apparel and textile), the Laborers and the Carpenters (which has left the AFL-CIO)—formed their New Unity Partnership (NUP) to cooperate on organizing.

Stephen Lerner, architect of SEIU’s hugely successful Justice for Janitors campaign, has argued widely that labor needs a new “architecture” because it not only shrunk but evolved in a way that inhibits organizing and weakens workers.

Unions historically represented a particular craft, such as carpentry or sewing clothes, and in the ’30s formed around individual mass production industries, such as auto, steel and rubber. As they faced tougher times after World War II, unions merged—often with little industrial logic (such as one group of chemical workers merging with the United Food and Commercial Workers rather than the leading chemical union).

Too many others just grew small and weak. Unions organized less, often focusing on “hot shops” of disgruntled workers or seemingly easy targets like public employees. In some cases, workers affiliated with a locally powerful union, like hospital workers in Michigan who joined the UAW. Thus, too often, unions became an unrelated hodge-podge of workers around a historic core that

had become harder to organize. Many industries were also organized by a plethora of unions that typically do not work closely together. For example, six unions organize in nine major industrial sectors, from health care to construction.

Meanwhile, virtually nobody was organizing in the fastest-growing parts of the service economy, such as anti-union giants like Wal-Mart. Even the biggest unions lack the resources for tackling such behemoths or for organizing whole industries on the scale needed for very fast growth. Local unions also find it harder to organize in their backyards as they have in the past. HERE locals, for example, once faced local hotel and restaurant owners but now face powerful international corporations.

With its Justice for Janitors campaign, SEIU not only grew fast, but won union representation for the vast majority of janitors in several metropolitan markets. It was then able to use that increased density of union membership in local labor markets to win stronger contracts, even in a weak economy, and to wield power to help organize more effectively elsewhere. Unions would organize faster and be more powerful, Lerner argues, if they merged and realigned to focus on perhaps 15 distinct industries, such as durable manufacturing, retail trade or finance. This is the pattern that labor movements have developed in most industrial countries. Although it likely contributes to their strength, consolidation in some countries, such as Australia and New Zealand, has generated controversy without yet producing dramatic gains.

But the proposal for reorganization of unions along industry lines raises hackles from many unions, who argue that workers often identify more by occupation than industry, that geographical power is as important as industrial strength, that sometimes industries are hard to define or that corporations may be more appropriate targets than industries. Some also argue that they are organizing strategically even if in disparate industries. Even SEIU, for example, organizes in health care, building services and the public sector.

Other critics object that such restructuring would be undemocratic. "I absolutely oppose the notion of some guys getting in a room to divide up who organizes whom," says Communications Workers (CWA) Executive Vice President Larry Cohen. He argues that the union movement should focus on the general right to organize (and collectively bargain) and then mobilize union members to help organize other workers, who can then decide what union to align with.

There are huge institutional obstacles to any realignment, including the power of individual union leaders, jobs of staff, traditional rivalries, and, to a much lesser extent, the attachments of members to a particular union. The AFL-CIO has had little success controlling competition or mergers, partly because it has limited power. Even unions most committed to building a common strategic focus invade each other's turf. HERE, UNITE and SEIU have swapped locals (with approval by local members) in an attempt to realign industrially, but few others show any interest. Lerner thinks that further decline in the labor movement will force the issue, but an organizing renaissance also could make unions more open to restructuring.

Given the lack of consensus among unions, NUP is an attempt by a group of unions that are politically odd bedfellows to chart a new organizing course that might inspire others. Although they are not all focused on a single industry, they theoretically support the idea of industrial realignment. "At this point all it represents is a group of union leaders trying to figure out the way to organize on a bigger scale and maximize use of our collective resources," says HERE's Wilhelm. SEIU Vice President Tom Woodruff says NUP members agree with three principles, "We have to organize in the private sector. Unions have to devote substantial resources to organizing. And, we have to organize by building power in industries and not in a bunch of different industries."

But many in the labor movement suspect that the group has ambitions beyond just helping each other grow. Leaked NUP notes from an early meeting included discussions about new priorities and restructuring for the AFL-CIO, including cutting or reducing many AFL-CIO functions and having union presidents appoint leaders of state and local labor federations rather than have them elected locally. That document provoked suspicions that NUP leaders may in the future challenge Sweeney and try to centralize the labor movement—or if not, possibly split from the AFL-CIO. But Wilhelm and Woodruff insist the notes were informal brainstorming, not a formal plan.

Increasing worker power

Critics, including writers responding to Lerner in the journal *New Labor Forum*, have lambasted NUP as a top-down, undemocratic effort to concentrate more power in the hands of top union officials. They contend that the Carpenters, for example, have reduced democracy in their reorganization, that the leaked document suggested giving power over state federations and central labor councils to international union officers and that the organizing strategies of NUP unions rely excessively on unjustified compromises with employers to win neutrality. Yet some NUP unions are internally more democratic than most, even though they have strong central leaders, and have pushed through union restructuring plans. While there are problems in using bargaining or political clout to win neutrality, including striking shortsighted deals with otherwise anti-labor politicians, these strategies—which are used by many unions—often reflect the creative exercise of union power.

Although their views vary, NUP leaders typically argue that internal democracy without union strength to fight employers is meaningless. They insist that organization itself is the first step toward the historic labor goal of democratizing work and corporations, or "industrial democracy." "You could leave people in small local unions where everybody can decide what paper clips to buy, but that's not industrial democracy," Woodruff argues. "Unions have to be about industrial democracy. They have to be internally democratic as well. But unions are getting the shit

The International Labor
Communications Association
congratulates
"In These Times" editor David Moberg
for being the 2003 recipient
of the
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on the
struggle of the southern poultry workers
to unionize.

kicked out of them because they don't have industrial democracy. We are not leaving out internal democracy as we build industrial democracy. One without the other is not adequate. It's both."

"Workers are trampled by corporate power, can't make a living, don't have power to organize and get their heads chopped off, and they need the American labor movement to stand up forthrightly for them," says UNITE President Bruce Raynor. "This time calls for strong leadership. Our problem isn't a lack of democracy. Our problem is a lack of power."

The caveat is that democratic empowerment of members is both a source of power for unions and one attraction for many workers, as organizers typically win over new members by telling them that they are the union and will make the decisions. It also is contradictory to argue for industrial democracy but ignore internal union democracy. Yet "democracy" does not by itself provide a strategy for organizing.

SEIU has applied some of the same principles to its internal organization that it advocates for the labor movement generally. Lerner argues that this internal restructuring of its locals, which now combine workers within a single industry in a metropolitan area into one local rather than scattering them among several mixed locals, has created "dramatically more democratic, active locals" that consequently also have more female and minority leaders. He acknowledges that there could be exceptions to his proposal for radical restructuring along industrial lines, but he says that he has heard no convincing argument for labor as a collection of general worker unions with catchall membership, as it has now evolved. In any case, Lerner argues that the critics of industrial restructuring do not have an alternative other than continuing with the inadequate present. "Traditional organizing doesn't let you do enough fast enough, so that's why we don't do it any more," he said. "How do we get bigger, faster and grow? We should do all sorts of experiments."

Some experiments include organizing workers into unions that are not based on particular workplaces or collective bargaining agreements. CWA has projects at IBM, at GE and among computer workers. The AFL-CIO is recruiting nonunion residents of working-class neighborhoods in Cleveland, Cincinnati and Seattle for an organization called Working America, which will focus mainly on political action. Other strategists—including academics Joel Rogers and Richard Freeman and SEIU organizer Wade Rathke—have encouraged creation of even broader organizations for workers who do not have a majority for a traditional union in their workplace. Many unionists remain skeptical that such organizations can bring real power to workers. However, unions in the past have at times evolved from loose associations, for example, of teachers or public employees. Cleveland Central Labor Council Executive Secretary John Ryan already credits Working America with playing a key role in electing a pro-labor mayor last fall. As labor experiments with new organization forms, it will have to figure out which models most effectively mobilize members to exercise power.

Labor's openness to such experiments, to debate on organizing strategy and ventures such as the New Unity Partnership are—despite the turmoil—a sign that there is a new sense of urgency about organizing. More and better traditional organizing combined with a fight for the right to organize may be the best immediate prospect, but the labor movement will have to confront serious restructuring, expand its organizational options, and reconcile internal democracy with the need for industrial democracy if it hopes to create its own new tidal wave of expansion. ■

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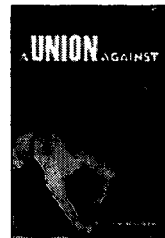
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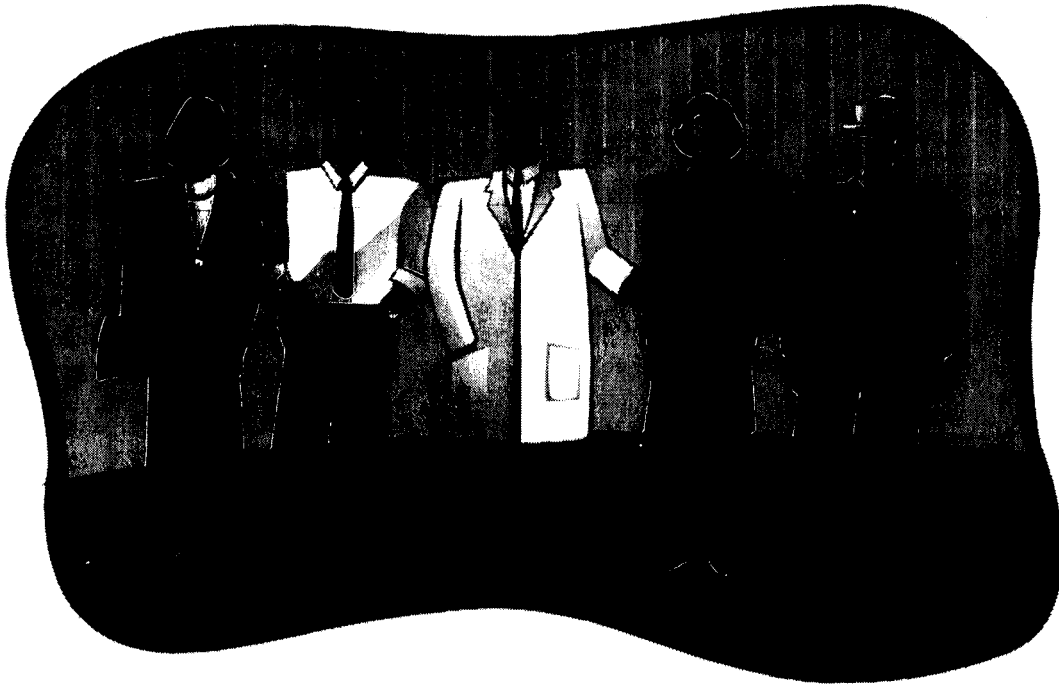
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BY DORIAN T. WARREN

Laboring for Justice in 2004

This is a critical year for the labor movement as it attempts to revitalize and transform itself into a national progressive political force. The outcome of several major organizing campaigns and unions' impact on the end result of the fall elections will determine the course of economic and social justice for generations to come. Yet with much of the discussion focused on strategies for union growth and political mobilization, it is worthwhile to discuss what has plagued the American labor movement throughout its history: recognizing the multiple identities and injustices of its members and potential members.

The multiple social, political and communal networks in which workers are embedded on the shop floor and outside the workplace are all shaped by race, gender and nationality, and are critical resources that unions can tap. For example, successful HERE locals in Chicago (Local 1) and New Haven, Connecticut (Yale Unions), have used their members' and leaders' social networks—including churches and community organizations—to enhance their struggles and build enduring alliances.

We know that community-labor coalitions are and will be a vital resource in labor's survival and revitalization. For instance, religious institutions play a crucial political role in communities of color by providing moral, social and political support and resources in their members' daily lives, and in many campaigns for justice. It's one thing for a union president to approach a minister to ask for help; it's quite another when a member or members of a union approach their own minister and congregation and ask for help in their fight for justice. By recognizing the

multiple identities of their memberships during an organizing campaign, unions can expand their struggles from being a fight between the union and employer to being a fight between an entire community and an employer.

The Immigrant Workers Freedom Ride (IWFR) last fall indicates that the more progressive unions such as HERE, SEIU, UNITE and the United Farm Workers have studied their labor history. The fact is, workers don't check their other identities and social positions at the shop floor door; they are people of color, women, immigrants, gays and workers on the shop floor, at home, at church, at the store, and on all the streets in between. Yet a dominant ideology within the labor movement continues to minimize and subsume workers' other political identities, despite the numerous alternative models of unionism displayed by black, immigrant, female and gay workers throughout labor history.

The IWFR—note it was not simply the “workers freedom ride”—demonstrates that unions are acknowledging the multiple vulnerable positions many workers inhabit, because the bosses surely will, as they always have. Employers such as Wal-Mart continue to use the time-tested strategies of racism, sexism and fear to exploit and divide workers, thwarting unionization campaigns. Dr. Martin Luther King, Jr. illustrated the interconnections between racial and economic injustices in a 1961 speech to the AFL-CIO, “. . .the labor-hater and labor-baiter is virtually always a twin-headed creature spewing anti-Negro epithets from one mouth and anti-labor propaganda from the other mouth.”

A strategy that recognizes the many identities of workers can make a tremendous difference to organizing and contract cam-

paigns. Realizing that workers bring a variety of ethnic, racial, gender and sexual backgrounds with them does not have to be divisive within the unifying framework of a union. Unions should not mimic corporate America's dumbed-down "sensitivity trainings" and adopt a superficial celebration of "differences." Instead, there are three lessons we can draw when unions take seriously the maxim "an injury to one is an injury to all".

- First, and most important, recognizing the multiple identities of workers—and the varied and overlapping injustices the face as a result—brings valuable and often underused resources to a union.
- Second, when the tough issues of racism, nativism or sexism are addressed internally and head-on, it can increase strength and solidarity. Doing so allows unions to put these issues on the table before the boss uses them as ways to divide and conquer.
- And third, the most innovative and successful models of unionism, especially during periods of resurgence and rejuvenation, historically involved the active recruitment of

previously excluded workers and the infusion of these workers' other solidarities—race, ethnicity, gender, religion and even neighborhood—into the movement.

The labor movement at its best has been connected to an organized left that has had a broader vision of democratic citizenship and social justice. From the abolitionist, socialist, women's, and civil rights movements, to current campaigns for global justice and immigrant rights, the labor movement has been only as strong as the broader left, and the left has only been as strong as a powerful labor movement. Fighting against the inequalities plaguing workers in this country and demanding economic and social justice for all is a strategy that will reconnect labor with and help rebuild an organized left. There lie the seeds for the resurrection of a progressive political vision and the reemergence of a mighty labor movement. ■

Dorian T. Warren is a Ph.D. candidate in political science at Yale University and a member of the steering committee of the Chicago Center for Working Class Studies.

Speaking Truth to Power

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BY ADAM WERBACH

Bridging the Labor-Environment Gap

A vote for exploration of Alaska's National Wildlife Reserve is a vote for environmental responsibility, Jerry Hood, Local Alaska Teamsters leader, said on July 31, 2001.

When the Teamsters announced support for drilling in the Arctic National Wildlife Refuge (ANWR) to create jobs, many commentators claimed that the nadir of the relationship between environmentalists and the labor movement was reached. Halting drilling in ANWR is the No. 1 defensive priority of the largest environmental organizations in the country, and creating new jobs is the top priority for many labor unions.

This public rift was exactly what the Bush administration sought.

Republicans understand the importance of finding wedge issues between labor and the environment, given the roughly 16 million union members in the United States and the 11 million or so members of environmental organizations. If these two groups joined together to support an agenda for working families that included ecological protection, the president is well aware he could find himself out of a job.

The right has historically and famously exploited obvious cultural differences

between the movements to undermine a unified progressive agenda: Environmental organizations are largely inhabited by upper-class whites with post-graduate education, while labor appeals to more diverse blue-collar interests. And this divisive tactic resonates most effectively during bad economic times—which, not surprisingly, this Republican agenda creates.

Yet, an alliance should be a natural outcropping of these two groups. Not only are their memberships consistently more liberal than the rest of the public on social issues and support a strong role for federal involvement in restraining corporate greed, but recent research by renowned economist Ray Perryman demonstrates that protecting the environment has a positive impact on jobs and job creation.

Mending the break

Although labor and environmental groups have partnered in the past to enact critical legislation—support by the Steelworkers was crucial to passage of the Clean Air Act of 1970, for instance—a portion of the blame for Republicans' success nonetheless falls on the movements themselves.

"Trade unionists get so concerned with protecting jobs that are right there that they

don't look at how many jobs get created by cleaning up and preventing polluting activity," says Al Zack, veteran leader of the United Food and Commercial Workers.

Bracken Hendricks, executive director of the Apollo Alliance, a labor-environment partnership calling for a \$300 billion investment in clean-energy jobs, says environmental leaders, too, have done a lousy job explaining how solid environmental policies have long-term benefits to everyone—including those outside the movement. "I think the environmental movement has made the assumption that people understand their goals and issues and will therefore be willing to sacrifice for them," Hendricks says. "I don't think the environmental community has done a good enough job of making it clear how environmental issues really are issues of social justice, unfair burdens and real costs to real people."

The result, says Joel Rogers, director of the Center on Wisconsin Strategy—an institute that supports initiatives that are good for workers and the environment—is that "workers are treated like road kill and the environment is treated like a sewer."

Recent events, however, demonstrate that such rifts are getting more difficult to create—even during bad economic times.

A majority of labor unions didn't join

with the Teamsters in backing the president's energy initiative that included drilling in ANWR. Leadership against the measure was particularly strong from Leo Gerard, president of the Steelworkers, and Andy Stern, president of Service Employees International Union (SEIU). And environmentalists and unionists have joined together in battling issues of globalization—most spectacularly during the 1999 World Trade Organization protests in Seattle where members of both groups were attacked equally by an out-of-control police force. The empathy that moment created came to bear last year during FTAA protests in Miami, in which police efforts to divide the groups again were unsuccessful.

"There are always going to be breaks on issues like the Arctic National Wildlife Refuge," Zack says. "The fact that labor didn't follow the Teamsters in lockstep is a tribute to the labor movement."

Toward a Blue-Green Alliance

Among the best-known efforts to build a labor-environmental coalition began when AFL-CIO President John Sweeney took charge in 1995. He understood that labor needed support of environmentalists to pass his working families agenda and quickly convened a high-level dialogue involving heads of the two movements.

The discussion ended up focusing on the Kyoto Accords on global warming, the major issue on the environmental agenda at that time. Sweeney appointed Jane Perkins to front the effort. She was an obvious choice: Perkins was former president of Friends of the Earth and a former business agent for SEIU.

In retrospect, the focus on climate change may have been the wrong initial effort for this group. While many environmental issues have clear benefits for job creation, the transition needed for climate change will undoubtedly lead to the loss of jobs in some sectors, like coal mining. Instead of proposing to move society toward high-wage, nonpolluting jobs that are good for workers and the environment, the discussion frequently fell to how to transition workers out of their areas of employment.

The miners, utility workers and building trades were skeptical throughout the dialogue. Some were not convinced that global warming was the problem being described, and they wondered if there was going to be a backroom deal with the Clinton administration that would harm their interests. More profoundly, they

questioned whether they should spend their members' dues on a project that might shut down their industry.

The reaction was understandable. Although a shift from a carbon-based economy will have a net positive effect on employment, the most highly unionized industries are frequently the oldest that require the most change.

The new Apollo Project (www.apolloalliance.org) seeks to bridge the challenges this early effort faced. The Alliance, backed by 17 major labor unions and leading environmental organizations, is endorsing a \$300 billion investment in clean-energy infrastructure that would create 3.3 million good union jobs, in which workers would be set to the task of retrofitting America's energy infrastructure—including building super-efficient buildings and expanding the American hybrid car industry.

Both sides win in the exchange.

The Apollo Project would have the effect of lowering carbon dioxide outputs and other pollutants in the United States, the main cause of global warming. And the jobs, characterized by high rates of innovation, training, compensation and worker involvement, would increase profit margins by commanding a pre-

mium in the marketplace.

Thanks to events like the Seattle WTO protests and other trade-related actions, the labor and environmental movements are creating deeper personal ties that will allow future collaboration. The challenge now is to find distinct projects that lead society toward high-end jobs and keep the movements immune from wedge issues like drilling in ANWR.

The rift the Bush administration created on July 31, 2001, won't easily heal. There are legislative staff members in both the labor and environmental movements who have not spoken since the vote. But instead of focusing on division, both sides should embrace new initiatives like the Apollo Project that will create good jobs and lead toward a sustainable environment.

Without each other, the labor and environmental movements will find themselves constantly on the losing end of the global economy. Together, 27 million strong, they can't be stopped. ■

Adam Werbach is executive director of the Common Assets Defense Fund, a member of the San Francisco Public Utilities Commission and a board member of the Apollo Project. He is former president of the Sierra Club.

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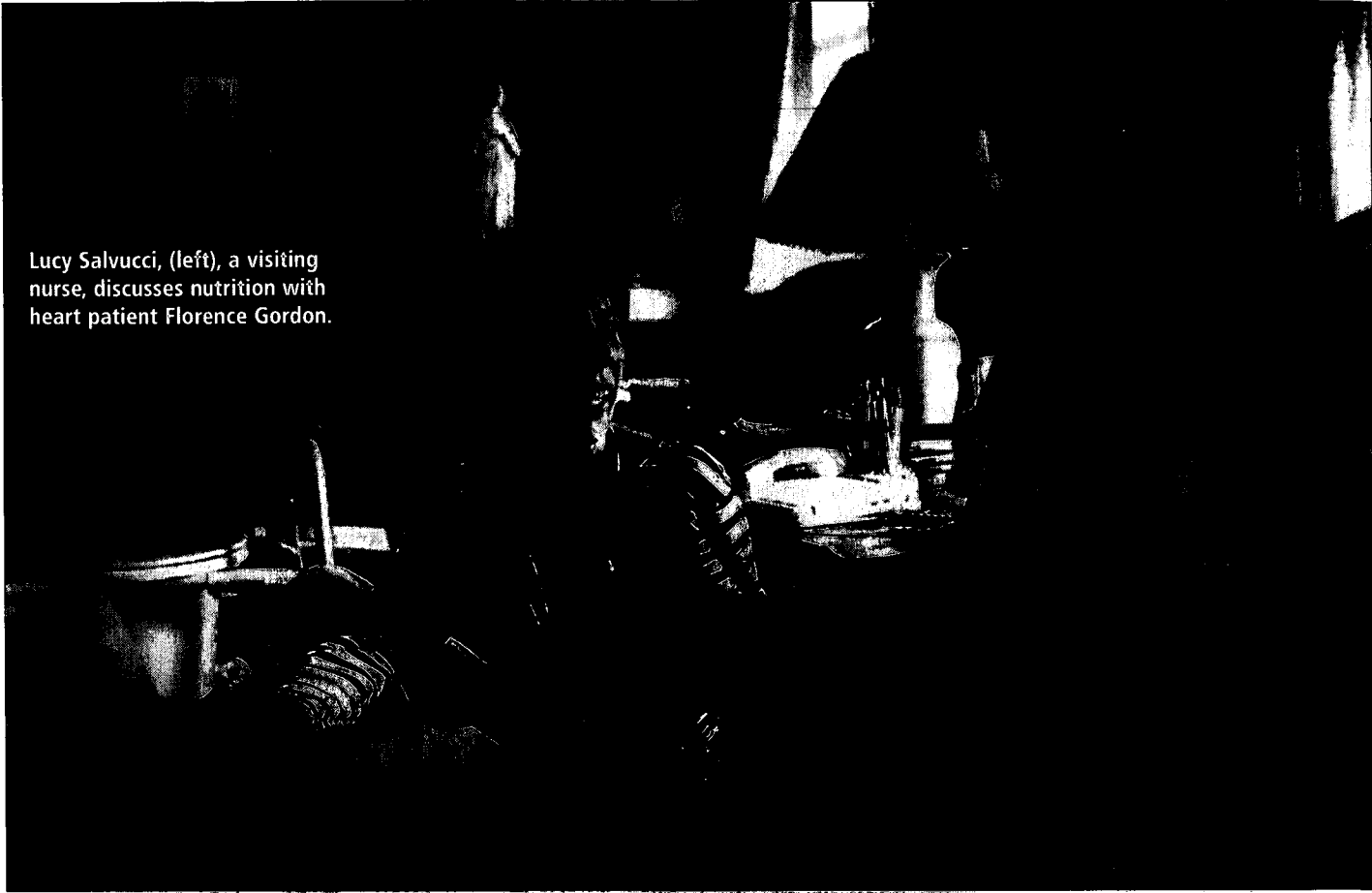
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Lucy Salvucci, (left), a visiting nurse, discusses nutrition with heart patient Florence Gordon.

BY CHRISTOPHER HAYES

Healthcare Workers Win Raises

CHICAGO, ILLINOIS—When the clock struck midnight on New Year's Eve, 20,000 home healthcare workers in Illinois had an extra reason to celebrate. Thanks to a new contract negotiated by Service Employees International Union (SEIU) Local 880 and signed by Gov. Rod Blagojevich, homecare workers saw their hourly wage increase from \$7.15 to \$7.25. The raise, while small, was the second of a series that will bring the starting hourly wage to \$9.35 by 2007.

"We've been fighting for the last 10 years for more money," says SEIU member Diane Cunningham, who's been a homecare worker for two decades. "I like working with elderly people, handicapped people. I've been doing this too long because I love it. I just don't like the money."

Illinois' 37,000 homecare workers may provide vital day-to-day care and assistance for 67,000 state residents, but the majority still make poverty-level wages and receive no health benefits. A study released by Local 880 in April showed that Illinois ranked 44th nationwide in pay rates for homecare workers, with

a median hourly wage of \$6.60. Nearly half have no medical insurance. And in a survey conducted by SEIU, 49.4 percent said that in the past year they had to choose between buying food and paying utility bills.

Homecare workers might seem unlikely candidates for unionization. There is no shop floor, office or cafeteria where workers can share information and hold union meetings. But homecare workers are exactly the kind of new and rapidly growing workforce that has become SEIU's priority. "It's one of the fastest segments of the labor movement becoming organized," says Local 880 organizer Cindy Boland. "What organizing has done anywhere is it takes an invisible workforce and makes it visible. That's what we're seeing in homecare."

Illinois homecare workers are paid through two programs. The Department of Rehabilitation Services (DORS), supervised by the Department of Human Services, provides homecare to people with disabilities. While workers can be hired and fired by individual clients, they are paid by the state. For 20 years, Illinois'

Republican governors refused to recognize the bargaining rights of these workers, maintaining that their employers were their clients, despite the fact that the state was cutting the checks.

That changed this year, when Democrat Blagojevich signed legislation recognizing Local 880 as the bargaining unit for the state's 20,000 DORS employees. "The fact that Blagojevich was elected was huge for us," says Local 880 spokeswoman Marnie Goodfriend. "We've been organizing for 20 years and this is the first time we have a public sector bargaining unit."

The Community Care Program is Illinois' other homecare administrator. Run through the state's Department of Aging, it provides care to low-income seniors. Unlike DORS, this program is managed and administered by private agencies contracted by the state to connect workers with clients. The state pays these agencies \$11.06 an hour, and requires that 73 percent go to the worker.

But "to the worker" includes such things as worker's comp, in-service trainings and even hepatitis shots, so the hourly wage often ends up being as low as \$5.98. Having secured a new contract with the state for DORS workers, SEIU now is pressing for higher wages for homecare workers caring for the elderly through Community Care.

SEIU argues that investing more heavily in homecare workers in the Community Care program is not just the right thing to do, it makes good fiscal sense. Nursing home care currently costs the state about \$28,000 a year per person, while homecare costs an average of about \$4,000. Nikki Smith, a spokeswoman for the Department of Aging, says paying higher wages is in the state's best interest. "I mean if you really want to be cold about it, in the long run it saves money, because it keeps people out of institutions," she says.

The number of seniors in Illinois, and around the country, who will require homecare is going to balloon as baby boomers age. The Bureau of Labor Statistics estimates that direct care worker jobs in long-term-care settings will grow by about 800,000 jobs nationwide, or roughly 45 percent, by 2010. "The baby boomer generation is used to independence," says Goodfriend. "They don't want to go into nursing homes."

Charles Johnson, director of the state's Department of Aging, agrees. "I've never met an older person who couldn't wait to get to the nursing home. People want to stay in their homes and I think it's good public policy."

In anticipation of the greater need for homecare, SEIU has significantly increased their homecare organizing efforts nationwide, with locals in eight states, including Pennsylvania, New York and California, where the union currently represents more than 180,000 home care workers. "There's a homecare division in SEIU now," says Boland, "that wasn't there 10 years ago."

"If you're thinking long term," says SEIU's Wisconsin political director Robert Kraig, "these are jobs that can't be exported overseas. The future of the labor movement isn't industrial workers, it's workers like homecare workers: people of color making seven dollars an hour with no health insurance."

Gloria White, a steward with Local 880 who cares for the elderly deacon of her church on the city's west side, says she looks forward to a day when homecare workers make a living wage.

"There's gonna be more homecare workers, and I would like to see them make at least 10, 11, 12, 13 dollars an hour," she says. "People forget that they're gonna get old one day and they're gonna need the help and they're going to want the best." ■

Christopher Hayes is a writer in Chicago.

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SCOTT S. HARRICK / KRT

BY DAVID MOBERG

Poultry Giants Fight Organizers

PERRY, GEORGIA—For 10 years Dorothy McKenzie has worked in poultry processing factories in the South. She knows why unions are crucial in the industry. Two years ago she was working as many as 12 hours a day hanging 40 chickens a minute on the disassembly line at a plant owned by Cagle's Inc. Workers could go to the bathroom just once outside their two scheduled breaks, and the repetitive work caused constant pain in their hands and arms. When they complained to management, supervisors told them to drink less water and offered to rotate jobs, as long as they still hung chickens. McKenzie protested that such limited rotation provided no relief, and she and seven coworkers were fired for insubordination.

Normally, that would have been the end of the matter. But several months earlier, McKenzie had been one of the first workers at the plant to talk with Linda Cromer, a veteran organizer from the Retail, Wholesale and Department Store Union (RWDSU), a division of the United Food and Commercial Workers. Cromer helped the women fight back; they won reinstatement to their jobs with back pay.

"We saw the union believed in us," said LeLetta Michelle Ezell, who also was fired. "They stuck by us every day. I thank God for them. They pulled off a miracle for us."

Yet neither Cromer nor McKenzie was able to pull off the miracle they both hoped for—winning recognition for a union at Cagle's. Although few workers in the United States need a union more than McKenzie and her roughly 1,500 coworkers, less than 30 percent of poultry workers are in labor unions—too few to dramatically improve wages or conditions. The failure of RWDSU to win in two recent elections at Cagle's, despite a vigorous and well-conceived campaign, demonstrates the difficulty of organizing even the neediest workers.

The poultry industry has grown rapidly in recent decades and has increasingly consolidated under the control of a few big companies; five now control 55 percent of all production. But competition remains fierce, putting pressure on workers who are the worst paid in food processing. Workers typically make around \$8 an hour, a rate that has stagnated for the past decade despite rising productivity. The pace of work is literally crippling: Poultry workers have the third highest rate of muscular and skeletal injuries and illness among all industries. And in 2000, U.S. Department of Labor inspectors found overtime pay violations in every one of the 51 plants they visited.

The companies get away with this abuse in part because most plants are in rural areas of the South, where jobs are scarce and

the workforce often is semi-skilled. Turnover also is high—during the past year around 40 percent of Cagle's workforce left. Although African-American women still make up the majority of workers, since the late '80s the industry has turned to new immigrants and former farm workers. By union estimates, more than half of Cagle's workers in Perry are Latino, largely from rural areas of Mexico and, increasingly, Guatemala.

For more than two years, Cromer and a small group of organizers—mainly workers from poultry plants aided by Spanish-speaking unionists from other RWDSU locals—built committees of activists within the plant and mobilized church and community support in an area not very sympathetic to unions. When it became obvious that linguistic and cultural barriers existed between the Spanish-speaking Mexican and Guatemalan immigrants, Cromer brought in Guatemalan workers as organizers. Despite that, the union lost its first election in October 2002.

Organizers thought they had a good chance last year, but months before the November election there were big layoffs at two major factories nearby, and the largest unionized employer in the area, a tobacco factory, was sold and scheduled to close. In November, Cagle's also announced a tentative agreement to sell the Perry plant. Managers threatened that the poultry jobs would be in jeopardy if workers voted for a union, supervisors pressured workers to vote against the union and promised improvements, and pro-union workers in the plant were harassed. The margin was smaller than a year earlier—607 against and 449 for the union—and Cromer remains optimistic. "We're not going to abandon them," she said. "You don't put that kind of work into a place like that and just walk."

Although RWDSU has no immediate plans for the plant, which is now owned by Perdue, two organizers will continue to work with union supporters.

McKenzie hasn't given up, even though the company succeeded this time by creating fears among workers that they might lose jobs that many would quit in disgust anyway within a year.

"There were a lot of threats that you're going to lose your job if the union gets in, or the union can't do nothing, or you may not get what you got now," said McKenzie, 44. "My goal is if I can get one poultry plant to unionize, I'll feel good. I know that's what needs to be done. Open your eyes, people; this is not how things are supposed to be. You'll have to come together to get what you want." ■

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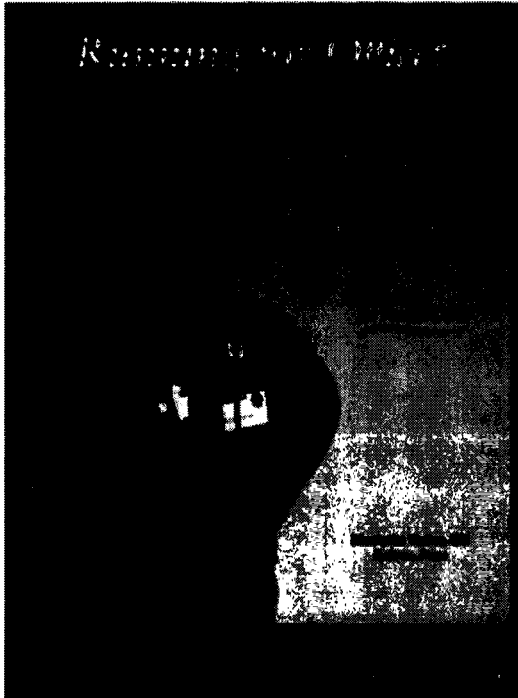
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BY DAVID MOBERG

Magnet Consolidation Threatens Both U.S. Jobs and Security

VALPARAISO, INDIANA—Late last summer 160 high-tech magnet workers lost their jobs at Magnequench Inc. When the seven remaining workers are laid off it will mark the end of U.S. production of the world's most advanced permanent magnets, tiny but crucial components in computers, automobiles and consumer electronic products—as well as cruise missiles and the Joint Direct Attack Munition bomb.

Over the past few years Magnequench moved virtually all its U.S. production operations—and soon its headquarters and research facilities—to Mexico, Singapore and, most importantly, China. The losses are part of the story of hundreds of thousands of U.S. jobs shipped overseas in the last few years. “We got 20 bucks an hour,” said United Auto Workers union official Clyde South of the 2001 transfer to China of Magnequench’s operation in Anderson, Indiana. “And they got 20 bucks a week. Figure it out.”

But this tale offers a peculiar twist: Magnequench represents a farsighted industrial strategy by the Chinese government to dominate the global high-tech magnet market—and the result could seriously compromise national security.

U.S. Sen. Evan Bayh (D-Indiana) appealed to the Bush administration last fall to use powers under the 1988 Exon-Florio Amendment to the defense bill to block the transfer of the

Valparaiso plant on national security grounds because the operation supplied 80 percent of magnets needed for smart bombs. The plant’s move to China was denounced in lengthy magazine exposés from both the right (*Insight*) and left (*Counterpunch*). But the Bush administration did nothing.

The story begins in 1982, when General Motors, as well as Sumitomo Special Metals, developed magnets of iron, boron and a rare earth magnet, neodymium, that were extremely strong and small, well-suited to growing demands for product efficiency and miniaturization. Under the Magnequench name, GM opened a factory in Anderson, Indiana, in 1986. Around the same time, the UGIMAG division of a French company, Pechiney, bought the Valparaiso magnet-producing facility of a venerable company, Indiana General.

In 1995, two Chinese companies with close ties to the Chinese government—San Huan New Material High-Tech Inc. and China National Non-Ferrous Metals—and the Sextant Group—an investment company headed by Archibald Cox, Jr., son of the famous Watergate prosecutor—bought Magnequench for \$70 million. Journalist Jeffrey St. Clair reports that one of the Chinese companies earlier was fined for patent infringement and business espionage and that Cox provided the Chinese investors cover.

Continued on page 52

BY SILJA J.A. TALVI

Tech Workers Combat Offshoring

SEATTLE, WASHINGTON—"Tech workers thought that they were going to be the winners in building the bridge to the 21st Century, but now they see that they're being pushed off that bridge without life-jackets," says Marcus Courtney, president of the Washington Alliance of Technology Workers.

Since the dot-com bubble burst in March 2000, at least 800,000 high-tech jobs have been lost nationwide. Between February 2001 and April 2002, the Seattle area alone lost 10,000 of these jobs, sending local unemployment rates among data processors and computer programmers shooting to nearly 11 percent.

The IT sector has blamed those losses on the implosion of the New Economy, and the Bush administration has argued that jobs will return as the economy rebounds. But it's now apparent that offshoring by technology companies threatens any long-term recovery of high-tech U.S. jobs. According to a September 2003 University of Illinois study commissioned by the Ford Foundation, Washington's technology sector is unlikely to regain 2000 employment levels until 2012.

"When we see that Dell has 5,500 customer and tech support workers in India, we realize that they didn't do that in a year," Courtney says. "These companies have been doing this for years, and it's gone unnoticed until now."

A December 2003 Commerce Department report confirmed that increasing numbers of technology jobs are moving from the United States to offshore spots including India, Ireland, the Philippines and China. In July 2003, for instance, IBM acknowledged that it was speeding up its schedule to shift 3 million service jobs to China and India. Microsoft Senior Vice President Brian Valentine admitted in a July 2002 presentation that work could be had in India at "two heads for the price of one." AT&T Wireless and Boeing are among other large-scale operations known to be shifting IT labor pools from Washington State to India and other low-cost countries. Even state agencies, including the departments of corrections and social and health services, are outsourcing to offshore computer programmers.

But WashTech, the nation's first non-company-specific union of IT workers, is battling back. With a 16,000-person strong electronic network of subscribers to their action alerts and newsletters, the union—a Seattle-based affiliate of the Communication Workers of America (CWA)—has launched a



REUTERS / JAGADEESH

High tech jobs are moving overseas to calling centers like this one in Bangalore, India

Web-based campaign to pressure state and federal governments to enact restrictions on the number of jobs moving overseas.

Leading technology companies have been quick to respond with a campaign of their own. In early January, they urged Congress and the Bush administration to resist imposing proposed federal and state trade restrictions aimed at lessening corporate reliance on offshore operations. Carly Fiorina, chief executive for Hewlett-Packard Co., was quoted by the Associated Press as saying there "is no job that is America's God-given right anymore."

The battle has taken on David and Goliath proportions, because IT employees are among the least organized and least labor-activist minded workers in the nation. WashTech's membership, for instance, has grown substantially since its inception but still remains under 400.

However, WashTech leadership points out that even the small numbers matter because they represent the first time that labor has made inroads into the ranks of white-collar high-tech workers. The ongoing challenge, admits organizer Karole Gorman, is to make IT workers, who have typically had no exposure to American unions, realize that collective organizing has a place in their work world. With outreach from WashTech, these specialists have begun to grasp that they are being exploited—that working non-overtime 16-hour days is not a fair exchange for in-house arcade rooms, free junk food and the "right" to battle each other with Nerf guns throughout the day.

High-tech union organizing has been a particular challenge because the burgeoning IT sector was a cornerstone of the Emerald City's phenomenal

Continued on page 52



CAROL CLEERE/KRT

Farm workers
harvest tomatoes
in Florida

BY KARI LYDERSEN

Migrant Pickers Expose Slavery Rings

FLORIDA—Mathieu Beaucicot is an immigrant from Haiti who came to the United States 11 years ago to earn money to send back to his family. He spent years getting up every morning at 4 a.m. to await the old school buses that would take him to the fields in Immokalee, Florida, for long days of picking tomatoes, oranges, and other fruits and vegetables. Beaucicot, 48, worked to the point of exhaustion each day, but after buying small rations of food and paying his rent, he found he rarely had any money to send home.

"In Haiti there was no money and the work was hard but you could have a beer, relax, spend time with your family," Beaucicot says in Spanish. "Here all you do is work. I work when I'm tired, I work when I'm sick and I get no Medicaid, no Social Security, no health insurance. I work so hard for almost no money."

Beaucicot is not alone. The National Agricultural Workers Survey (NAWS) recently reported that migrant farm workers earn an average of \$7,500 or less per year, well below the poverty line. Wages are so low partly because the agricultural workforce is largely nonunion.

Farm workers find it hard to organize given they are usually temporarily hired by contractors employed by large growing operations. The contractors are not known among the public, so pressure campaigns are difficult to build, and the growers and corporations that buy the produce distance themselves from labor complaints by

pointing out that they don't employ the workers directly.

On top of that, a majority of the workforce is undocumented immigrants reluctant to organize or make waves because they fear being deported.

But Beaucicot is part of a growing movement in south Florida that is having ripple effects across the nation. This movement, spearheaded by the Coalition of Immokalee Workers (CIW), is slowly gaining better conditions for the most vulnerable agricultural workers through industry-wide horizontal organizing, which takes on fly-by-night contractors, growers and corporations that eventually buy their produce.

In fields throughout the southern United States, people are afraid of the CIW's organizing power. The coalition was formed by about 40 farm workers 10 years ago and has grown to include hundreds of migrant laborers who flood the town each growing season.

Contractors know that if they try to get away with the standard practices of not paying, beating or denying workers water breaks, hundreds of farm laborers from Mexico, Guatemala, Honduras, Haiti and other countries will show up at their homes or places of business in protest. In one of their early protests, coalition members marched on the home of a contractor who had beaten a worker, carrying the worker's bloodied shirt above their heads and chanting the old IWW slogan "An injury to one is an injury to all."

"Now things like that don't really happen, because they know if our rights are violated we will march," says Francisca Cortez, a young woman from Oaxaca, Mexico who came here five years ago to work in the fields and is now a staff member at the coalition.

The CIW has gained national attention in the past year for playing a crucial role in the prosecution of five slavery rings affecting more than 1,000 workers in southwest Florida. Immokalee workers went undercover at an operation in Lake Placid, Florida, in order to testify against three contractors who would buy workers from the coyotes who smuggled them across the border, then hold them under armed guard 24 hours a day as they worked for wages of \$70 a week or less that were then garnished to pay for the debt they had supposedly incurred with the coyotes.

The FBI began investigating the case largely at the coalition's behest, and in November 2002, three men were sentenced to a total of 34 years in prison and \$3 million in assets for their role in the slavery ring. In November, three Immokalee workers, Romeo Ramirez, Julia Gabriel and Lucas Benitez, were awarded the prestigious Robert F. Kennedy Memorial Human Rights Award for their work against slavery.

By raising national awareness, the CIW's work also has helped spark other investigations of slavery. In December, the *Palm Beach Post* announced the U.S. Department of Justice's ongoing investigation into slavery in another small Florida town, Wimauma.

Besides their cooperation with governmental authorities in breaking up slavery rings and their direct actions against contractors, the CIW is succeeding by taking their campaign to the corporations that buy the produce, most notably Taco Bell. (See David Bacon's "¡No Quiero Taco Bell!" May 13, 2002.)

"If you target these growers, no one knows who they are," said Gerardo Reyes, a 26-year-old immigrant from Zacatecas, Mexico, who came here as a farm worker and is now a staff member for the coalition. "But everyone knows who Taco Bell is. We won't stop targeting the contractors and the growers, but we also want to target the corporations that buy the produce and the consumers who buy the products produced by the corporations."

At the Robert F. Kennedy awards ceremony November 20 in Washington, D.C., Benitez called on the general public to take responsibility for the food they consume.

"Behind the shiny, happy images promoted by the fast-food industry, there is another reality," he said. "Behind those images, the reality is that there are farm workers who contribute their sweat and blood so that enormous corporations can profit." ■

Kari Lydersen is a writer in Chicago.

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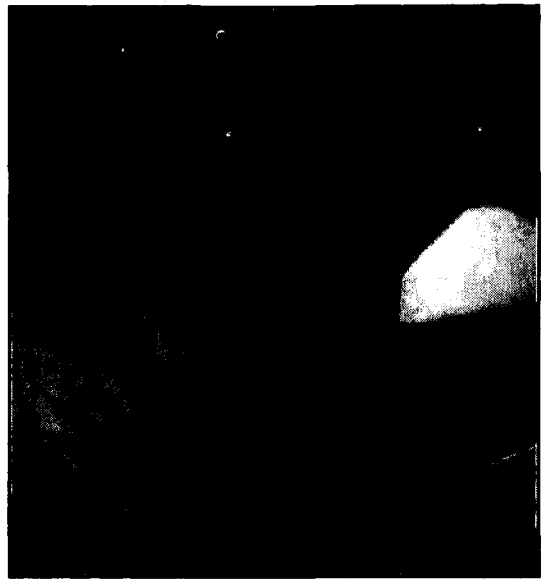
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DAVID MCNEW / GETTY IMAGES

BY DAVID BACON

Grocery Workers Go to War Over Healthcare

LOS ANGELES—Mark Norton is one of 70,000 workers locked out or forced on strike in Southern California. Hundreds of thousands more may soon face the same difficult predicament.

Across the country, the system for financing healthcare benefits for union workers is breaking down, as managed care drives up the costs of medical insurance. Some employers, like Safeway, which owns the Von's store where Norton works, can pay the increases from rising profits but won't. More than 43 million Americans are without healthcare, and the growing crisis threatens to make 2004 a year of massive strikes and labor wars.

Norton went to work for Von's 18 years ago. He'd become a grocery manager by the time the strike started October 11. That gave him a full-time job with earnings capable of supporting a family in an industry where that's become rare. Nationally, the retail industry pays close to minimum wage for most workers. Union supermarket workers have been able to maintain a better standard of living than most, yet more than three-quarters of the baggers, checkers and stock clerks in L.A. supermarkets have trouble accumulating the hours needed to survive.

Von's demanded that existing employees begin paying for their health insurance. "They said they were just asking for \$5 a week, or \$15 for family coverage. When we did the numbers, it turns out it could cost as much as \$95 a week by the end of the contract," Norton says. The average weekly wage for a Los Angeles supermarket worker is \$312.

An even bigger threat was Safeway's proposal to begin hiring new workers at lower wages, with an insurance plan most wouldn't be able to afford. "They want a two-tier system where they can bring in new employees at several dollars less an hour with little to no benefits at all," Norton says. "A lot of us believe they'll weed out the rest of us once they hire these new employees."

Once Norton and his coworkers struck, the two other large grocery chains in Southern California, Albertsons and Ralph's (a division of Kroger Stores), locked out their workers—a longstanding practice now being investigated by California Attorney General Bill Lockyer as a possible violation of anti-trust laws.

The chains say they need concessions in order to compete with the world's largest corporation, Wal-Mart. Wal-Mart pays close to minimum wage and its health plan is so expensive that most employees can't afford coverage. The retailer is one of the most important organizing targets of the United Food and Commercial Workers (UFCW) and the AFL-CIO, but a union contract there still is a long way off.

The grocery chains claim that Wal-Mart represents an immediate threat to their market share. Yet most Southern California Wal-Marts don't sell groceries, and even if the company carried through on plans to build 40 super centers in the state, it would gain only 1 percent of the grocery market, compared to the 60 percent held by the big three.

Norton and other strikers extended their picket lines to other

areas of the state, where they say they've found a sympathetic public. Supermarket workers—mostly young and often people of color—talk with store customers all the time. But solidarity has another source: This year workers in other unions, from hotel room cleaners to hospital nurses and dietitians, will face similar demands from employers. "We're expecting a major confrontation with hotel chains over healthcare costs when our contract comes up this summer," says Mike Casey, president of San Francisco's Local 2 of the Hotel and Restaurant Employees. The Service Employees Union will be negotiating with hospital chains in all major West Coast cities this year, and healthcare costs will be the No. 1 issue.

Northern California's 50,000 supermarket workers are watching with the most concern; their contract is up in September. "We certainly expect this fight to be on our doorstep then," says Rich Benson, president of UFCW Local 870. "That's why our local unions fully support the efforts of unions in Southern California. Safeway has contracts from Virginia to Colorado, Washington and Nevada. This is a watershed moment, not just for the UFCW but for the whole labor movement."

California labor took a step toward a longer-term solution to rising costs by pushing legislation this fall to begin taking healthcare out of competition. Just before being recalled, Gov. Gray Davis signed SB-2, a bill requiring large employers to provide employee health coverage. Another bill to establish a single-payer system was introduced but didn't come up for a vote. Unions supported SB-2 and will have their hands full just hanging onto it. Gov. Arnold Schwarzenegger has promised to place an initiative on the ballot to repeal it.

"I'd like to ask (Safeway CEO) Steve Burd at what point in his life he stopped caring about people and only about money," Norton says angrily. "How can he tell his stockholders that putting 80,000 people on the street is an investment in their future? No one's going to get rich doing our job; we just want to make a living." ■

David Bacon writes extensively on labor issues for many publications, including *In These Times*.

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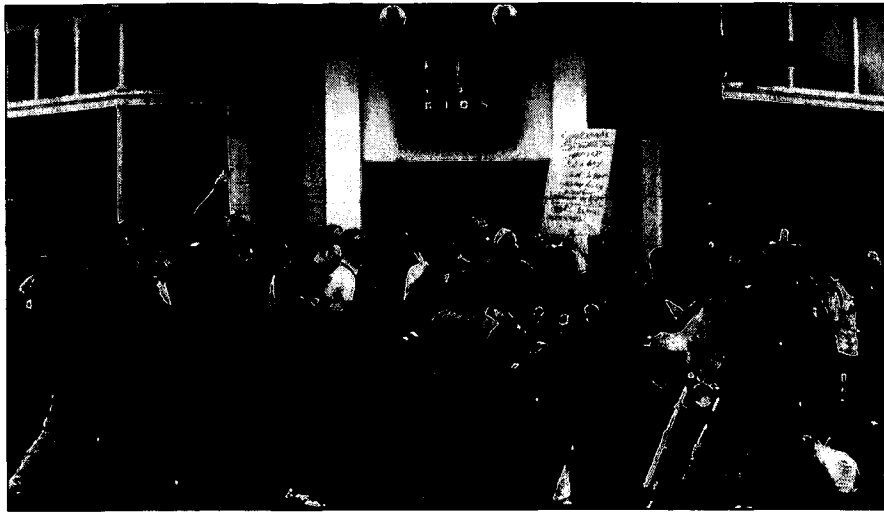
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BY MISCHA GAUS

The Maturing Movement Against Sweatshops

Student anti-sweatshop activism has come of age. Exercising substantial sway over corporate giants, it has helped overseas garment workers make unprecedented gains. But with many battles looming, some activists worry their momentum has peaked.

The signing of a collective bargaining agreement last March at the BJ&B hat factory in a Dominican Republic free-trade zone was particularly sweet for student campaigners. The illegal firing of union loyalists and grisly working conditions that came to light seven years ago at the factory launched the United Students Against Sweatshops (USAS), the force behind campus labor activism. It in turn helped establish the Worker Rights Consortium (WRC), an independent factory-monitoring group whose investigation spurred the resolution at BJ&B.

For the Dominican factory's nearly 1,600 workers—the largest unionized free-trade zone factory in the Americas—the contract brings a wage above the country's paltry minimum, college scholarships and other unparalleled benefits.

The BJ&B victory is exemplary, according to anti-corporate student activists, because without the intervention of the Fair Labor Association, the WRC's more corporate-friendly doppelganger, and pressure from Nike and Reebok, workers at BJ&B would still be fighting harassment and summary firings.

Cooperation is the new watchword among students, monitoring groups and corporations. "We have a preference for cooperation because it leads to action more quickly," says Scott Nova, executive director of the WRC. He notes that the group's quiet intervention in two Indonesian factories recently prompted corporations to comply with health-benefit laws and to open the door to independent unions there.

"We don't cooperate at the expense of independent analysis and candid assessment," Nova says. "Cooperation is a means to

an end, which is respecting workers rights."

Students maintain that their dealings with corporations are a relationship of convenience. When brands fail to act, students work as the enforcement arm of the WRC, a role where their reputation precedes them.

"Corporations realized that organizations like USAS can hit them where it hurts most, in their public image," says Megan Murphy, an anti-sweatshop activist and sophomore at Georgetown University.

The WRC has conducted 15 investigations in three years of operation. Most brands have accepted its evenhanded assessments of transgressions, while students and NGO partners on its board of directors keep the group honest. It has been a successful formula.

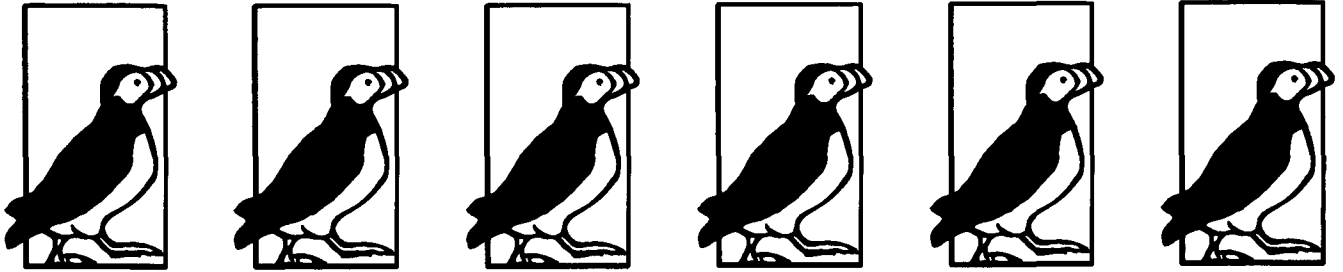
"The WRC isn't out there to kick brands around or destroy their business," says Ben McKean, a USAS national organizer. At the same time, "they know as a business decision it's cheaper to make the changes the WRC is asking for. They know we have the power to kick their ass."

Not every brand has learned that lesson. Collegiate apparel is a small fraction of the global garment industry, and while students wield the most power over brands dependent on college business, they are starting to lean on mass-market companies.

A developing campaign against Land's End is at the heart of this trend. The company embroiders collegiate logos onto its clothes, a specialty practice aimed at alumni. But the company's glacial pace in resolving the rampant blacklisting of unionists at the Primo factory in El Salvador's San Bartolo free-trade zone led Columbia University to cut its contract last November with Land's End.

As pressure builds, the company's attitude is changing. Judi Nitsch, an Indiana University graduate student and member of her school's worker rights committee, says after her committee threatened to cut the contract,

Continued on page 52



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Anniversary Greetings

With this issue, *In These Times* celebrates its 27th anniversary. This is an accomplishment of a progressive community—a community shaped by readers and staff, writers and artists, large donors and small. And this anniversary issue is the occasion for thanking everyone who has contributed in one fashion or another to *In These Times*' success—in particular, readers who have also decided to become donors. Your contributions, including one large bequest, covered about 60 percent of our costs and allowed *In These Times* to thrive.

In 2003, our subscription base grew by almost 50 percent. And though final figures for newsstand sales are not in yet, it looks like sales of single copies from newsstands have grown almost as fast as our subscription base.

Two or three factors probably account for most of this growth. Certainly, the Bush administration's march to war and

empire alarmed many progressives, along with a good number of other people who don't consider themselves to be particularly radical in their politics. Many Americans have found themselves deeply concerned, as well, by the nearly absolute absence of critical perspective in the mainstream media. With such concerns, people were much more responsive to the steps we took to build circulation. And many more people looking for alternative news sources cruised the Web and found *In These Times*' Web site.

But none of this could have happened without the willingness of readers to also be donors and thus provide the resources and the confidence necessary for an aggressive push for new subscribers.

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Finally, *In These Times* wishes to acknowledge those members of our large community who have passed away. In particular, we honor the memory of Anne Larson, a member of both our board and of the *In These Times* Publishing Consortium, whose financial contributions were very generous, but no larger than her gifts of spirit.

Thank you Anne and thank you all. We look forward to 2004 and to the challenges presented by our ongoing fight for justice and peace.

Sincerely,



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Ramona Memmer	Zara Muren	Richard Ouren	John Pozar		
Bennie Mendelson	Donna Murphy	Ruthann Owenshire	James Prendergast		
Gertrude and Wolfgang Mergner	Michele Murphy	Kent Overturf	Bob Prentice		
Frank Merrill	Emmett Murray	William Paden	Spencer Presler		
Bruce Merrill	Patrick Murray and Susan Greene	Mary Padgett	Doris Presley		
Richard Merritt	Ross Murray	Sherry Padgett	Dale Preston		
Phyllis Messengale	Gerald Murray	Theodore Page	Bonnie Preston		
David Metzler	Douglas Murray	Nell Painter	Robert and Diane Pritchard		
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Thank You

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Questioning Labor History

By David Moberg

A century ago labor issues were at the heart of American politics.

How could American workers, increasingly employed by large corporations, escape “wage slavery” and be assured of an “American standard of living,” deter-

State of the Union: A Century of American Labor

By Nelson Lichtenstein
Princeton University
352 pages, \$18.95

Left Out: Reds and America's Industrial Unions

By Judith Stepan-Norris and Maurice Zeitlin
Cambridge University Press
392 pages, \$27.00

The New Rank and File

Staughton Lynd and Alice Lynd, editors
ILR Press: Cornell Press
288 pages, \$17.95

Labor Pains: Inside America's New Union Movement

By Suzan Erem
Monthly Review Press
256 pages, \$17.95

The Next Upsurge: Labor and the New Social Movements

By Dan Clawson
ILR Press: Cornell Press
256 pages, \$18.95

mined by morality and democratic politics and not just by the employer-dominated labor market? How could the rights of citizens be protected as the power of capital grew and workers toiled under undemocratic conditions for large private corporations?

Historian Nelson Lichtenstein's *State of the Union* superbly surveys and analyzes how these dilemmas were temporarily resolved in an unsatisfactory way in the middle of the 20th Century. Labor struggles didn't disappear entirely, but largely disappeared from public debate—and have once again become as relevant as during the Progressive Era, but with only a diminished labor movement weakly raising the issues.

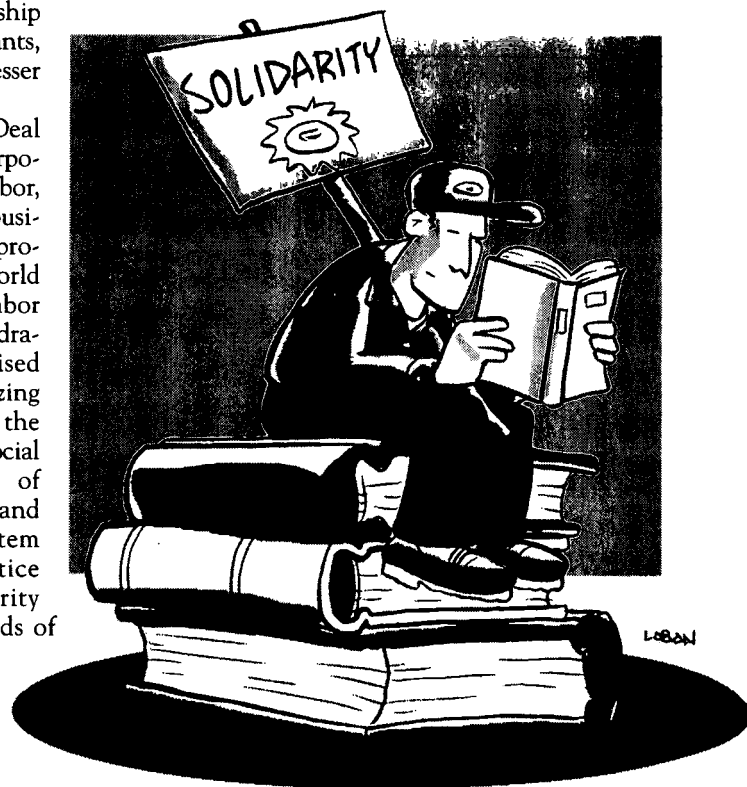
Lichtenstein argues that progressive politics in America suffered as concerns surrounding work were corralled into an increasingly ignored ghetto of labor union activism. Now issues of workplace democracy are likely to return to the national agenda only with a larger, stronger and transformed union movement.

After the labor movement declined in the '20s, a victim of employer attacks and welfare capitalism schemes, it rebounded in the '30s with the new Congress of Industrial Organizations (CIO), leftist organizers and spontaneous popular unrest.

The labor revival was aided by the New Deal and sympathetic politicians. By raising wages and by providing a social wage (including Social Security), unions and the New Deal would increase consumer demand and help solve the cause of the Depression. The New Deal version of “industrial democracy,” Lichtenstein argues, was a kind of constitutionalism largely embodied in the National Labor Relations Act. The industrial union movement also increased political democracy, playing a critical role in the expansion of citizenship rights for immigrants, blacks and, to a lesser extent, women.

With the New Deal support (and a “corporatist” regime of labor, government and business to maintain production during World War II), the labor movement grew dramatically. It raised and began equalizing wages (including the largely privatized social welfare program of “fringe benefits”) and established a system of industrial justice focused on seniority rights and methods of processing individual grievances.

The old craft-oriented American Federation of Labor unions adopted many of the CIO innovations of industrial justice and fringe benefits, but as sociologists Judith Stepan-Norris and Maurice Zeitlin emphasize in their recent history of the CIO, *Left Out: Reds and America's Industrial Unions*, significant differences among the unions remained. Although many critics suggest that communist union leaders were no better than less radical unions in advancing workers' interests, Stepan-Norris and Zeitlin muster considerable evidence that the communist-led unions were more democratic, protected workers' power on the job by preserving the right to strike or developing a steward system, and were as good or better in delivering bread-and-butter gains and fighting for women and black workers. Although “red” union leaders often resisted the political machinations of Communist Party officials, they fell victim to attack from the government, employers and opponents in the labor movement—and the movement suffered.



Many unionists and historians see in the post-World War II years an emergence of a labor-management accord that accepted unions as social institutions. Lichtenstein persuasively argues that this new regime was not born of victory but of a dictate imposed by defeat—of unions particularly and the left generally. After World War II, corporations returned to union hostility, aided by white Southern Democrats who had supported much of the New Deal but saw the new labor movement as a threat to their racially segregated order. The 1947 Taft-Hartley Act, passed by Congress over President Truman's veto, undermined labor solidarity and militancy and gave employers the right to openly oppose workers' decisions to organize.

By the late '50s, Lichtenstein argues, labor support fell further as the nation's political focus shifted from work to consumption and leisure, the courts elevated management rights over unionist tenets and corruption was exposed in key unions. In the '60s the labor movement under George Meany lost historic ties with liberals and intellectuals as it was viewed as out of touch with the civil rights and antiwar movements.

Race increasingly replaced labor as the central concern of liberal politics—which focused on remedies by the state and emphasized individual rights. Lichtenstein argues that this new rights consciousness undermined unions. But if American unions had been stronger and their leaders more progressive, they could have used the new focus on rights to strengthen unions, for example, winning a greater role for workers in enforcing occupational safety or protecting employees from plant closings and capital flight.

Lichtenstein blames politics more than changing markets for the collapse of the labor movement in the '70s and '80s, citing attacks on construction and municipal unions as precursors of the more widely recognized decimation of industrial unions. Likewise, he sees unions as aiding their own demise by bargaining concession contracts and accepting quality of work life programs that gave management the upper hand and workers only the illusion of participation in solving problems on the job. But he underestimates the significance of globalization. Indeed, the broader fight, including work by unions against

globalization policies, has come closer than any phenomenon to putting the "labor question" back into the center of American and global politics.

During the period of the postwar labor accord, union officials viewed their responsibilities under collective bargaining partly as restraining worker initiative and direct action. Staughton and Alice Lynd's *The New Rank and File* chronicles the experiences of workers—and some union leaders, like former Steelworker local president Ed Mann—who extol greater direct worker control of unions

Labor should lead the Democratic Party to focus on the 'labor question' in a new, broad and inclusive fashion.

and workplace action. Their book is unexpectedly complemented by Suzan Erem's engaging memoir of her work on the staff of Chicago Service Employees Local 73, where leaders tried to organize more worker involvement in the union. Erem's account reveals much of the good and bad in unions made up of overworked and fallible people—both staff and members.

The Lynds' intriguing, multinational collection of interviews emphasizes the possibilities for workers (and community allies) to organize themselves, yet they acknowledge the role leadership can play in mobilizing workers and making unions more democratic. Mann was a local union leader, for example, but believed in direct action. "I believe we've got too much contract," he said, invoking the Industrial Workers of the World attitude toward workplace disputes. "We'll settle these things as they arise." In Erem's account, the reformed local union encourages greater membership power and participation (not all of which is progressive, unfortunately). Although at times union staff suppressed or supplanted workers' actions, Erem also found direct action to be a powerful way to enforce the contract.

So what has labor learned? In an excel-

lent volume of reporting and analysis, sociologist Dan Clawson argues that labor will grow in numbers and strength not incrementally, but through one of its periodic "upsurges." He suggests this moment may be at hand. Clawson sees hope in new efforts to organize women and to fuse labor organizing with the movements of working-class communities, immigrants and minorities. He also praises organizers' efforts to challenge neoliberalism (which he cites as the real issue, not globalization), and to fight for a living wage and for corporate codes of conduct.

Clawson reports with perceptive detail about many of the recent and ongoing campaigns—from the Stamford, Connecticut labor and community organizing project to immigrant worker organizing strikes—that he believes might give impetus to an upsurge. He believes labor alliances with other movements will expand the meaning and ambition of the labor movement.

It is striking how little attention, however, he gives to labor's political efforts, which by some measures have been its greatest organizational success in recent years, even if few policy victories have followed. Politics and government have played critical roles in past upsurges. Besides urging unions to be more militant, Lichtenstein urges unions to act more "as an independent, and sometimes as a disloyal, component of the Democratic Party coalition."

However, given the weak options for "disloyalty," labor would be better off working with other progressive movements—including environmentalists, largely ignored in Clawson and Lichtenstein's prescriptions—to lead the Democratic Party to focus on the "labor question" in a new, broad and inclusive fashion.

Democracy must extend beyond changes in the workplace to include greater social control over investment and the kinds of goods and services American companies produce—and even the kind of society Americans want. Increasingly, Americans do not view themselves as citizens or workers, but as consumers. This makes the task in some ways harder than a century ago. But Americans still value democracy, and as these writers make clear, union effectiveness and credibility relies on them being the best examples possible of democracy in action. ■

Lula Rising

By Kevin Y. Kim

Two thousand miles north of that bustling hub of Brazilian business, São Paulo, lies a dusty hamlet of 26,000 peasants. Nestled in the country's drought-prone northeast, an area said to contain Latin America's largest concentration of rural poverty, Caetés is a town

Lula and the Workers Party in Brazil

By Sue Branford and Bernardo Kucinski

The New Press

144 pages, \$22.95

where nearly everyone is—or claims to be—related to Brazil's new president, widely hailed as globalization's greatest hope in decades. Here, where less than a fifth of the population has clean tap water, Luiz Inácio "Lula" da Silva was born amid yucca farmers and mothers struggling to send their children to bed with enough rice in their bellies to sleep peacefully.

Published on the one-year anniversary of Brazil's first working-class president's tenure, *Lula and the Workers Party in Brazil* isn't blind to the unchanged poverty in Caetés and thousands of villages like it. While refraining from castigating Lula for betraying his early radicalism, the authors, veteran BBC and *Guardian* correspondents Sue Branford and Bernardo Kucinski, qualify the oft-recited claim that Lula could help construct "a real alternative to neo-liberalism" with the question on every progressive's mind: Can the Workers' Party (PT) government still achieve this, or has its reinvention as a moderate party to win the presidency compromised its difficult destiny?

The answer *Lula* posits is that it's too early to tell. It's not a good sign that after one year Lula's happiest constituents are the international financiers whose dogmatic policies have mired Latin America's economies since the 1980s. In 2003, Brazilian interest rates shot up, budgets got slashed, and inflation was forced down in

what's become a familiar IMF recipe for prompt foreign debt repayment and sluggish economic growth at home. Little wonder, then, that some PT rank-and-file began wondering aloud whether Lula had sold his soul to big capital.

But has he? Branford and Kucinski report Lula tossed and turned many sleepless nights before enacting the austerity program the IMF and foreign creditors demanded. His predecessor handed Lula a colossal public debt reminiscent of Latin America's irresponsible governments of yore, who drew the IMF to the region in the first place. In the lead up to Lula's October 2002 election, collapsing investor confidence and a rapidly spiral-



Lula speaking at the opening ceremony of a sugar-exporting terminal.

ing *real* presaged a speculative attack on Brazil's currency, threatening to cripple the PT government before it began.

Pragmatism ruled the start of Lula's administration. The official rationale held that "initial austerity policies could always be changed later into expansionist ones." Lula, whom Kucinski interviewed for the book, speaks of the decision in parable, a style endearing him to the millions of Brazilian poor:

We moved into a house that was in shambles. We have to put in a new roof and a new floor. We have to redecorate and then we have to adapt the house to our needs. This all takes time.

The time for grandstanding is over, Lula states. Instead, he tells Kucinski, "it is the time for doing." What emerges from *Lula's* collage of biographical profiles, economic statistics and political analyses is the portrait of a leader who has given up left-wing rabble-rousing for consensus-building and gradual but steady reform.

While the PT's radical minority feels its first pangs of disillusionment, so far Brazil's people appear to be with Lula for the long haul. Polls show him still enjoying record levels of public support, with an approval rating hovering around 70 percent. Positive market indicators

have bolstered his recent promises to convert 2003, "the year of tolerance," into a "spectacle of growth" in 2004. And while constrained by foreign capital at home, Lula's audacious initiatives abroad—especially his tough stands at last year's Cancun and Miami trade talks—reveal his still-fierce commitment to making free trade fair and lifting social concerns to the top of the globalization agenda.

Time will tell whether Lula becomes master of the Clintonian fudge or the stalwart leader the developing world deserves. What his critics overlook is the way the PT's transparent, accountable style of governance itself challenges Washington-led globalization. Where *Lula* ends—an account by Hilary Wainwright of stirring successes in Porto Alegre's participatory self-government—globalization's many actors might begin a long overdue search for alternative political models.

Liberal capitalism's longevity "is rooted in a proclaimed respect for democracy," Wainwright writes. "The problem is that democracy rarely puts capitalism to the test." It's high time the locals start teaching the internationals a thing or two about poverty, democracy and macroeconomic policies that make sense. ■

Kevin Y. Kim is a writer in New York.

Organized labor in the United States has consistently produced more political graphics than any other domestic movement for social change—and done so with unprecedented consistency. With its evolving populations and social conditions, the labor movement has been producing powerful images for more than 150 years.

Solidarity Forever! provides a small sampling of an extraordinary graphic tradition. Some causes are well known; others might have been forgotten were it not for the survival of a graphic. These posters remind viewers of a too often hidden history, rally against exploitation and warn that dangerous conditions in the workplace still occur.

Posters give witness to a history of labor struggles, prevent issues from being lost to future generations and show the vital role of art in motivating social change. The use of the poster as a primary tool in organizing support for workers' rights remains strong. And although many of the posters are historical, the issues are not. The eight-hour day is no longer sacrosanct, and the struggle for better pay and benefits through workers' and consumers' organizations are appearing throughout the United States.

Through this and other traveling exhibitions, the Center for the Study of Political Graphics (CSPG) is reclaiming the power of art to inform, inspire and incite to action. ■

Carol A. Wells is executive director of the CSPG (www.politicalgraphics.org)

SOLIDARITY FOREVER!

runs through February 2004 at the offices of *In These Times*, 2000 Milwaukee Avenue, Chicago. The exhibit is open noon-5 p.m. Mondays, Wednesdays and Fridays. The exhibit will have extended hours February 6-8, 5-7 Friday, 10-6 Saturday and 12-5 Sunday.

The show is cosponsored by Service Employees International Union (SEIU) Illinois State Council, SEIU Local 880 and AFSCME Council 31.

Graphics of the In SOLIDAR



Agitate Educate Organize
Artist unknown
Laser copy, 1998
Venice, California

Not only does this graphic inject a playful note of romance into labor, it borrows from the high-art world of artist Roy Lichtenstein, who in turn borrows from comics to create a message and romance at the height of the Pop Art era.

SUPPORT STRIKING MINERS
IN STEARNS, KENTUCKY



**Support the Striking Miners
in Stearns, Kentucky**
San Francisco Poster Brigade
Offset, ca. 1978
San Francisco, California

But I Want
California State Employees
Association; Service Employees
International Union, Local 10
Offset, n
Californ

International Labor Movement TY FOREVER!

One Union, One Industry, One
Contract
Service Employees International
Union Local 399
Offset 1995
Los Angeles, California

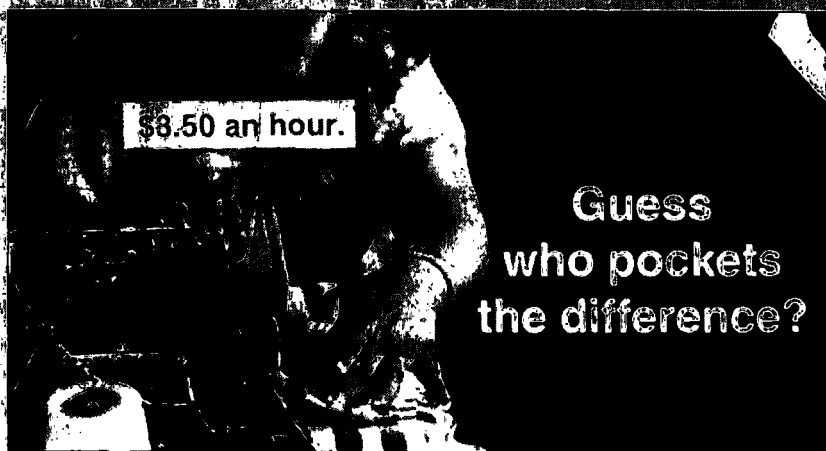
ONE

I don't
want to strike.

But I will.

"Solidarity, Forever" Graphics of the International Labor Movement was
acquired from the collection of the CSAC, Los Angeles, California.

The exhibition has been made possible in part by grants from the City of Los
Angeles Cultural Affairs Department, ISU Foundation, International Longshore
and Warehouse Union, the Puffin Foundation and individual donors.



\$8.50 an hour.

Guess
who pockets
the difference?

\$75 a pair.

JOE HILL

GÅVLE, SVERIGE
7 OKTOBER 1879
SALT LAKE CITY, USA
19 NOVEMBER 1915

MURDERED BY THE
JUDICIARY IN
COLLUSION
WITH THE MINE
OWNERS WHO WISHED
TO SILENCE HIS SONGS
BUT THE SONGS ARE
STILL BEING SUNG!

UNION ORGANIZER
LABOR AGITATOR
CARTOONIST. POET
MUSICIAN. COMPOSER
ITINERANT WORKER
ARBETARSÅNGAREN

INDUSTRIAL WORKERS OF THE WORLD
3735 N. SHEFFIELD AVENUE, Suite 202
CHICAGO ILLINOIS 60657 USA

IF WE WORKERS TAKE A NOTION
WE CAN STOP ALL SPEEDING TRAINS
EVERY SHIP UPON THE OCEAN
WE CAN TIE WITH MIGHTY CHAINS
EVERY WHEEL IN THE CREATION
EVERY MINE AND EVERY MILL
FLAITS AND ARMIES
OF ALL NATIONS
WILL AT OUR COMMAND
**STAND
STILL**

SÖRJ EJ, ORGANISERA

Guess Who Pockets the Difference?

Common Threads Artist Group
Offset, 1995
Los Angeles, California

Joe Hill
Carlos Cortez
Silkscreen, 1979
Chicago, Illinois

Joe Hill was a Swedish immigrant who arrived in the United States around 1901, and joined the Industrial Workers of the World (IWW) in 1910. He organized in California and Mexico, becoming best known for his protest songs, especially "The Teacher and the Slave," which introduced the phrase "over the sky." His work was collected in *The Little Red Song Book*. He was arrested for double murder in Salt Lake City, and convicted on dubious evidence. He was executed by a firing squad on November 19, 1915, despite a protest campaign that enlisted the support of the American Federation of Labor, the Swedish government and President Woodrow Wilson. His last words, a well-known laborite were, "Don't waste any time in mourning. Organize."



On Strike—Mississippi Freedom Labor Union
 Artist unknown
 Lithograph, ca. 1965
 Mississippi

The Mississippi Freedom Labor Union attempted to organize African American sharecroppers in Mississippi. The MFLU was organized by the Delta Ministry of the National Council of Churches, the Freedom Democratic Party, the Student Nonviolent Coordinating Committee (SNCC), and many others from the civil rights movement. During 1965-1966, sharecroppers organized a strike on some plantations. As a result of the strike they were evicted, losing both their homes and their jobs, and were forced to set up a tent city. It was a valiant effort to organize sharecroppers, but the union did not survive the evictions and a growing trend toward mechanization in agriculture. This poster was one of a pair by the same artist; the companion graphic features a woman sharecropper.

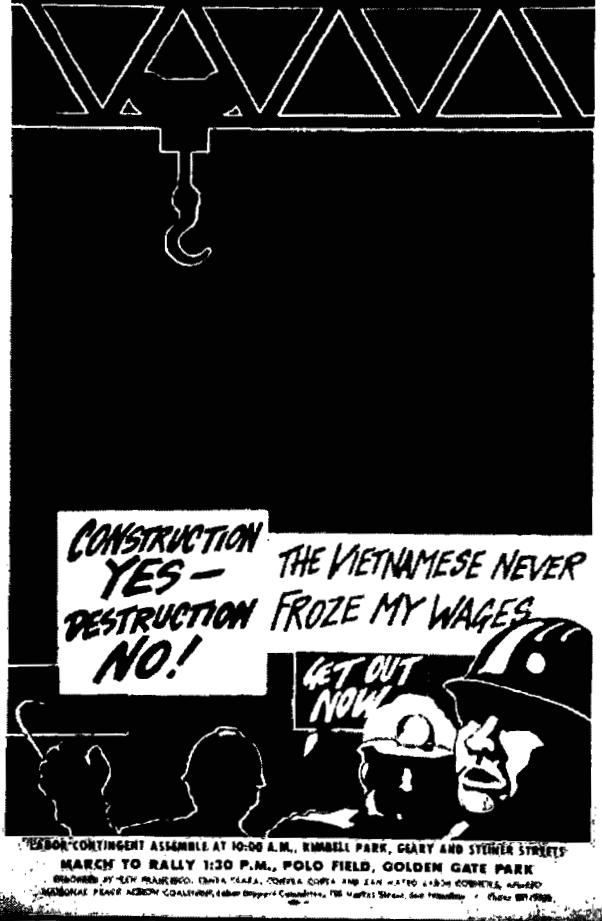
March for Peace April 24
National Peace Action Coalition
 Offset, 1971
 San Francisco, California

During the Vietnam War, struggles between hawks and doves extended to U.S. labor. This poster attempts to convince workers to join the growing antiwar movement.

La Fatigue Tue!
[Fatigue Kills!]
Cut working hours]
International Transport Workers' Federation
 Offset, ca. 1998, England



MARCH FOR PEACE APRIL 24



Labor Paeans

By Jody Kolodzey

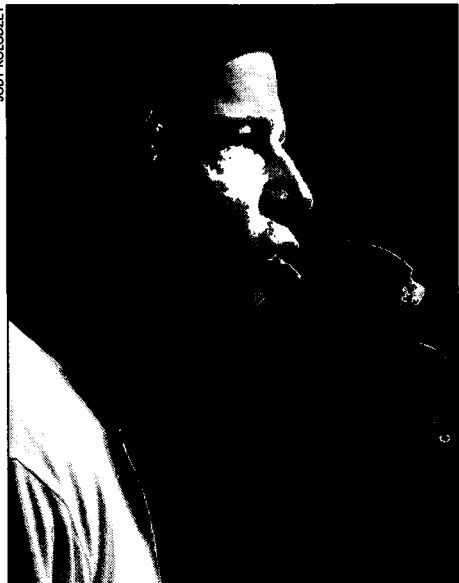
Musician John McCutcheon will sometimes challenge rally organizers to name two speeches from the civil rights movement.

"Everyone can name one, but it's amazing how almost no one can name two. And then I say, 'OK, let's start naming all

other acoustic genres, in coffeehouses and other small venues where passing the hat is all too common. Local 1000 set a wage scale for clubs, house concerts, festivals and so forth; it also has a pension plan, a rarity for this kind of a union.

Minimum scale for a solo performer is \$60 for an opening act. Add another 10 percent or so for the pension fund contribution. Most promoters are already paying scale, and some 500 single-engagement contracts are signed for individual artists each year, although only two organizations have negotiated long-term agreements with the union.

Local 1000 began in a lunch conversation "about 17 or 18 years ago" between McCutcheon and fellow activist-musicians Charlie King, John O'Connor and Len Wallace. "We were sharing war stories about playing on picket lines and so on, and someone happened to make the comment, 'Wouldn't it be great to feel about our own union the way that many of the meatpackers or the flight attendants or the coal miners that we've played for feel about theirs,' and a sort of collective light bulb went off." It took until 1994 to get the Local charter approved by the AFM.



John McCutcheon

the songs from the civil rights movement that we remember.'"

And their names are legion.

"I think that, in general, progressive movements have lost their sense of culture as an organizing tool," he says. "All you have to do is witness, even an antiwar rally these days, where everything is built around speakers. Musicians and other kinds of cultural workers are almost viewed as punctuation between the real work that's being done—by speakers.

"I don't think this is done maliciously; I don't even think it's done knowingly. But anybody who's ever done any work like that, be they a poet or a theater group, a musician, whatever, has certainly recognized that it's absolutely the case."

McCutcheon presides over the 400-member Local 1000 of the American Federation of Musicians (AFM) AFL-CIO. Most AFM members play for big orchestras and enjoy regular paychecks, but Local 1000 is the traveling musicians' union, whose members work primarily in folk and

McCutcheon may be best known for his song "Christmas in the Trenches" about an unofficial one-night truce between German and English soldiers during World War I. His 24 recordings include 1997's Grammy-nominated *Bigger Than Yourself* (Rounder Records), for which the George Meany Center for Labor Education produced a study guide to teach children about unions. Still, it isn't easy to pigeonhole him or his music.

"I don't really think of myself as an antiwar singer or a labor singer, I just happen right now to be the president of this Local, and it's something I feel passionate about. There's only a brief period of time that you have enough influence that people will listen to you, and right now's that time for me. Right now I'm talking a lot of union nuts and bolts, but there's a long way to go and I doubt I'll be shutting up about that anytime soon." ■

Jody Kolodzey last wrote for In These Times on singer Patti Smith.



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Two Tales of One Monster

By Todd Lillethun

Are serial killers beyond redemption? Two new films consider the case of Aileen Wuornos, a woman executed by Florida in 2002 for

Monster

Written and directed by Patty Jenkins

Aileen: Life and Death of a Serial Killer

Directed by Nick Broomfield

killing seven men with a .22-caliber pistol. Although the films differ in their portrayal of Wuornos, both attempt to see beyond the media's sensationalism and make an emotional argument against the death penalty.

In *Monster*, writer-director Patty Jenkins frames Wuornos within a love story. After an opening monologue in which she describes her wish to find Prince Charming, Aileen (Charlize Theron) meets Selby Wall (Christina Ricci) in a seedy gay bar. They make an unlikely couple: Selby is a young, clean-cut Midwestern Catholic who has been sent to live with her aunt after her father discovered her homosexuality; Aileen is a rough homeless woman who has been prostituting for the past 10 years on the interstate. Selby's vulnerability and Aileen's desperation make a quick, potent match, and they set off together to live as a couple in rural Florida.

Jenkins follows Aileen's psychological descent closely: her desire to support and provide for Selby, her perilous escape from a sadistic client, her attempt and failure at legal employment and her humiliating return to prostitution all culminate in the ruthless murders she inflicts.

Though Aileen appears beset by destructive impulses, Selby's adoration forces us to consider her as someone worthy and capable of love. The presence or lack of love informs much of Aileen's identity; throughout we glimpse her tragic childhood of abuse and abandonment, and her tumultuous adolescence of living on the streets. With Selby, her anger and bitterness breaks, and she is tender and

hopeful. In the blissful early scenes of awkward courtship, especially when Aileen and Selby kiss in the skating rink with a Journey song swelling in the background, it is difficult to imagine Aileen as someone who could commit atrocities worthy of execution.

So the ultimate horror of her murders poses these questions: Could her love for Selby have prevented them? Or, did it push her over the edge?

Made on a modest budget by a first time writer-director, *Monster* is outstanding by any standard. Despite compressing timelines and condensing key players, it stays true to its source material, is fair to its subjects and provides an open spectrum within which to consider Aileen and her actions.

Theron gives a ferocious, detailed performance that articulates Aileen's complexities. More than the sum of her swagger, drawl and thousand nervous gestures, she embodies her character so



Was Aileen the monster the media made her out to be?

seamlessly that the film's artifice seems to disappear. Ricci also does a fine job in creating Aileen's vulnerable, ingenuous counterpart that sets their co-dependent dynamic in motion.

Nick Broomfield's documentary picks up where *Monster* ends. *Aileen: Life and Death of a Serial Killer* is even more sympathetic than *Monster*, as Broomfield frames Wuornos as a woman who has lost her mind.

Broomfield's 1992 documentary, *Aileen Wuornos: The Selling of a Serial Killer*, depicted how her lawyer, adopted mother, ex-girlfriend and arresting officers conspired to profit off Wuornos' story through secret book and movie deals. When Broomfield meets Wuornos a decade later, none of the charges have been prosecuted and she is delirious with rage. She tells him that she wants to come clean with her crimes and die as soon as possible.

Recounting her difficult childhood in Troy, Michigan, Wuornos says she cannot remember a single happy moment. She muses that if things had been different she might have turned out better. Her friends, relatives and ex-lovers agree with her: They recount sad stories from her past and then return to Michigan to visit her childhood home, the woods she lived in and places she caroused.

However, Wuornos becomes increasingly paranoid, and in her final interview describes how the police knew about the first murder and allowed her to continue killing so they could make money off her story. When Broomfield questions the validity of her conspiracy theories, she ends the interview yelling, "You're an inhumane bunch of bastards and bitches." All this, and yet she passed two psychological examinations the day before.

Broomfield sometimes undermines his sober tone by indulging in garish, unflattering close-ups of Wuornos during her tirades—with her crooked teeth and wide circling eyes, she looks like a drowning rat gasping for air.

Still, Broomfield's closeness with Wuornos is felt throughout the film. His tabloid journalist demeanor is muted by the tragedy of his mission—to reconstruct the life of a woman against the backdrop of her impending death. He lets Wuornos speak and come clean, though she does not come to terms with her crimes before her time runs out. Instead of redemption, the long wait on death row has sown madness in its place. ■

Todd Lillethun is a writer and filmmaker in Chicago.

Magnet Consolidation

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Union leaders suspected that GM sold Magnequench to the Chinese to gain access to its markets, as other U.S. companies had done. Fearing for job security under the new owners, union leaders negotiated an agreement to keep the plant open for 10 years.

Over the next few years the company bought out other magnet producers, including Idaho-based GA Powders whose product was developed by federal government researchers and UGIMAG's Valparaiso plant. The company invested in its U.S. facilities but also began building factories overseas.

Magnequench's operations initially were quite profitable, but the market slumped in 2000, and the company announced it would close the Anderson plant. The company rebuffed employee efforts to buy the plant, and the union decided to negotiate a severance payment rather than risk a strike and lawsuit over violation of the agreement not to shut down. Early last year Magnequench told its Valparaiso

workers that the plant would close.

"They said that because of the world market they'd have to move to China to make a profit," said United Steelworkers official Teri Luna. "Workers in Valparaiso could work for nothing, and they'd still have to close the plant."

China is a major producer of neodymium, and the U.S. magnet factories sold much of their production to the electronics factories of East Asia. *Elements*, a rare earth trade journal, reported that the Chinese government, "through subsidies and other means," tried to overcome its lack of technology and develop its magnet industry into "a global giant."

Industry expert John Croat told the magazine: "They are under-pricing everyone. At this point they are selling magnets almost at cost. It is driving everyone else out of the business." Chinese companies also were infringing patents, and the Chinese government forced other magnet companies "to set up shop in China," *Elements* reported.

Profits from the Anderson plant financed Magnequench's acquisitions and new facilities in China. The Indiana factory workers trained engineers and workers to produce magnets in the new factories and covered their mistakes as they ramped up production. Believing that government shouldn't tinker with the market, U.S. officials surrendered a growth industry and good jobs, while making the United States dependent on China for critical military and commercial technology.

The immediate victims of this inaction are the Indiana workers. After surviving three previous shutdowns, including two factories that moved to Mexico, former Magnequench worker Brenda Nardozi can't pay for her 20-year-old son to go to college now that she's out of work. "There's nothing out there that pays what I was making," she said. She found part-time employment at a social service agency—calling laid-off Magnequench workers to report on searches for new jobs. ■

Tech Workers

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economic growth throughout the '90s, providing a welcome buffer to the slow but steady decline of staple industries: manufacturing, aerospace and the region's once abundant natural resources. But even then, the prevalent and unregulated use of non-benefit-earning contract workers at companies like Microsoft—a phenomenon known as "permatemping"—led to the 1998 creation of WashTech. The union rallied Microsoft's permatemps to secure jobs and benefits, organized Amazon.com workers to receive better severance packages when their jobs were outsourced to another state, and supported the creation of Alliance@IBM, another CWA-affiliated union of employees, contractors and temps at the multinational high-tech corporation.

WashTech now is spreading nationwide, attracting members like New York-based Judy Tarasek, recently elected the union's membership chair who will coordinate outreach to tech workers in New York City and other IT hubs across the nation. Tarasek, who has worked in the IT sector for 23 years, lost her last consulting position when it was outsourced after being told that she was "making too much money."

"Quite frankly, everyone is on pins and needles," she says. "They know that they might be the next to be laid off. And they are right to be afraid." ■

Silja J.A. Talvi is a Seattle-based journalist.

Sweatshops

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Land's End admitted their third-party inquiry misrepresented the situation and promised remediation. A Land's End spokeswoman says the company is preparing a corrective plan, and declined further comment, pending an investigation.

In addition to targeting more diverse brands, anti-sweatshop campaigners are pushing campus worker rights committees to force corporate disclosure of factory wages.

Organizers expect a difficult battle, but their success in securing the release of factory locations three years ago emboldens them. Transparency in wages, they say, is the first step to raising the pay floor. "In some cases, getting companies to pay minimum wage would be progress—that's how bad the industry is," McKean says.

With the United States negotiating bilateral trade deals that weaken worker protections and with the Multi-Fiber Agreement—a World Trade Organization textile-quota system—expiring this year, industry observers predict garment production will flee to China and other countries with feeble civil societies and anti-union laws.

To combat these moves, says Nova, "we are going to make this debate about more than respect for rights in the workplace. If we are to see sustainable improvements in worker rights, buyers need to stick by and support those factories when they make improvements." ■

Mischa Gaus is a writer in Chicago.

briefly met during Nina's fittings—and Lucy, still open-mouthed at Nina's audacity in publicly acknowledging her, waved back.

"Thank you for ... for coming," Lucy managed to stammer.

"I'll see you very soon," Nina said over her shoulder as she went to rejoin her mother.

At just that moment, Albert mounted the podium. He paused for a moment to survey the sea of satins and shawls, felt top hats and Prince Albert long coats, the members of the audience spread out before his eyes like a sea of long-necked albatrosses.

"Ladies and gentlemen," he began, his voice benign and melodious, "it very seldom happens that I have a chance to speak before a meeting composed of so many gentlemen with nice white shirts and ladies wearing elegant and costly toilets. I am the notorious Parsons, the fellow with long horns, as you know him from the daily press. Well, I am from Texas, where long-horns—cattle, that is—are indeed common, so perhaps the image is not entirely inappropriate."

That produced a few titters, and some unease. The ladies tended to think Parsons' smile uncommonly sweet; the men found his emphasis on longhorns vaguely threatening, somehow conjuring up the image of heads on pikes.

"I'm in the habit," Albert continued, "of speaking before meetings composed of people who by their labor supply you with all these nice things you wear while they themselves are forced to dress in coarse and common garments; of such people who build your fine palaces, with all those comfortable fixtures, while they themselves dwell in hovels or on the street. Are not these charitable people—these sans-culottes—very generous to you?"

The only response was some low hissing. The ladies made a quick reevaluation: the sweet smile belonged to a villain—just as they'd been warned.

"We've often heard," Albert said, "that in this country 55 million people live in ease and plenty. Yet in its last issue, *Bradstreet's* states that 2 million heads of families are in enforced idleness and without any means of support—and *Bradstreet's* is certainly not a lying communistic sheet." There was a renewed, louder wave of hissing.

Motioning for quiet, his voice less mellow, Albert moved directly—he knew this audience wouldn't listen for long—to his charge: "Here in this city of Chicago alone, there are 35 thou-

sand men, women and children living in a condition of starvation, driven to—"

He was again interrupted, this time by loud booing from several different sections of the audience. Albert's voice rose insistently above the din: "You may choose to deny that so many in your midst are starving to death, but that will not make the fact less true."

"Give us proof!" a man shouted from the back rows. "Prove that what you say is fact!"

"Proof? Do you lack eyes and ears, sir? Or do you employ them only when guaranteed sylvan sights and sounds? Proof, my dear sir, is easily come by. Take yourself to a police station on a bitter winter night and you will see what passes for charity in Chicago—cold, bare flagstones for sleep, a 5 a.m. slice of bread for breakfast, or none at all. Or if you fear visiting a police station lest you be detained for real crimes, have a look in the city's damp tunnels at night, where you'll see men—yes, and many women, too, and they are not prostitutes, as you may prefer to believe—trotting up and down all night to keep from freezing to death. If none of that persuades you as proof, then you might try..."

Dozens of men in the audience were now on their feet, stamping and shouting insults at the platform. The chairman of the event hastened to the podium, banged the gavel, and called for order. As the frenzy began slowly to subside, the chairman gestured frantically toward the wings, and two frightened young ladies, with their musical accompanist, timidly appeared on the stage. But before they could begin to sing, Albert, taking advantage of the lull, managed to yell out a few final words: "You are driving the people to revolution. I do not advocate force, I merely predict it. Violence will come not because we want it, but because you make it inevitable!"

As the audience broke into an uproar, Lucy, Spies and the other comrades rushed Albert through the back exit behind the stage. Once on the street they quickly dispersed—but not before Lucy caught a glimpse of Nina and her mother standing silently on the sidewalk, alone. ■

Martin Duberman is Distinguished Professor of History at The City University of New York and the author of some 20 books. The preceding was excerpted from his most recent work, the historical novel Haymarket (Seven Stories Press, 2003).

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Haymarket

By Martin Duberman

Chicago's august West Side Philosophical Society, aware of the agitation throughout the land, decided that the time had come to schedule an open debate at Princeton Hall on "Socialism." Albert Parsons was invited to present the case.

"That's like the Pope opening the Vatican to the Pharisees," Lizzie said when she heard the news.

"Don't go," Lucy said, "You'll be Exhibit A at the freak show."

"I have to go," Albert said. "It's a unique opportunity to speak my mind to people who are convinced I don't have one. Don't worry: I have no illusions that anything I could say will find favor, or even comprehension, among the stuffed shirts."

"Good," Lucy said, "because you won't change a single person's mind."

On the night of the debate, a sizeable contingent of IWPA comrades, including Lucy, Lizzie, William, Spies, Fielden, and Neebe, grouped tautly together at the front of the imposing and packed auditorium. The seats immediately surrounding them remained unfilled; though it was a standing-room only crowd, none of the fashionable attendees would dream of sitting in proximity to such notorious rabble-rousers.

Reacting to a tap on her shoulder, Lucy turned around to find herself staring into the smiling face of Nina Van Zandt.

"I just wanted to say a quick hello," Nina offered. "I'm so looking forward to hearing your husband speak. So is my mother." Nina pointed to a woman seated in the middle of the audience, dressed in a full-length gown with shirr pleats across her right shoulder and velvet trimming on her left—the latest word in Continental elegance. Mrs. Van Zandt waved cordially—she and Lucy had